



## PSSO Method Guidebook

~Optimizing Exastro System Construction/Operation~

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# Introduction



# About this document

IT Engineers who are currently working in the field are struggling with inefficient system operation and construction. While the obvious solution is to make it more efficient, there are many who are wondering how to do it.

This document uses an on premise environment to show what obstacles to get rid off and what kind of preparation one must do in 3 simple steps **(AKA PSSO Method)**.

Step 1 : Central management of the Configuration info

Step 2 : Actualize Automatic Execution

Step 3 : Linking Central management and automatic execution.

In order to estimate the automation/efficiency rate, the process changes and results will be divided into phases.

# What is the PSSO Method?

The PSSO (**P**rocedures for **S**reamlining **S**ystem **O**peration) method is a process of changing conventional “Manual system construction/operation” to “Automated system construction/operation” and solves problems often found during the Design, Preparation and Execution phases.



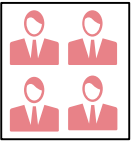
# Roles used in this document.

For the sake of convenience, we will explain the roles used in this document below.



## Development/Construction team

- In this document, the team responsible for system construction will be called “Construction team”. Normally in a real project, this would also include someone responsible for business/affairs and infrastructure.



## Operation team

- The team responsible for operating running systems is called “Operation team”.



## Team leader

- Representatives from each team who shares information and coordinates the team.

Overview image



# AS-IS and TO BE in Automation.

By following step 1-3, we can automate system operation/construction. Additionally, by changing the process, we can improve the efficiency of the automation.

**TO-BE**

**Automated system  
construction/operation**

Preparing for Automation (Step 1, Step 2, Step 3)



Implementing Automated SI  
(Changes to the process and results )

**AS-IS**

**Manual system  
construction/operation**



## The “pain” of IT Engineers that works with Constructing/Operating systems



- ✓ Delays and errors occurs when communicating between teams.
- ✓ Double managing data and proprietary wording leads to errors in the design
- ✓ Multiple development leads to complications with managing design documents (forms)
- ✓ As a result, we don't know what information is the newest.



- ✓ Work orders between teams are complex. Each time a time chart is created, it gets discarded.
- ✓ Every operation's Manual is discarded after its created/reviewed.
- ✓ Configurations are embedded in each procedure, and the number of patterns increases each time a new model/OS is added (barrier to multi-vendor support)



- ✓ Since the operations are done manually, the production time is inconsistent. ⇒ People often have to wait before they can continue.
- ✓ Since most of the operations are done manually, human error is inevitable.

## Said problems can be solved in 3 Steps

**POINT**

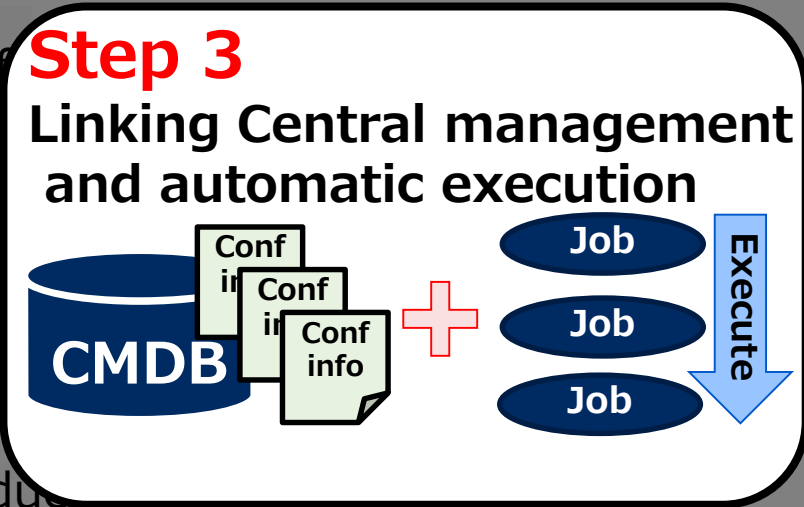
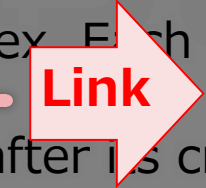
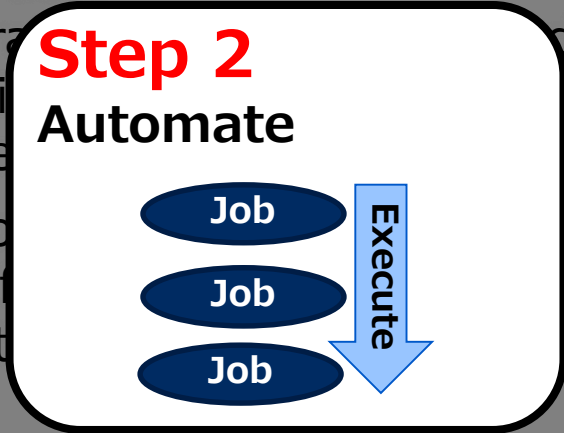
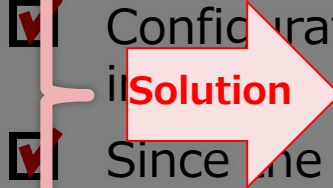
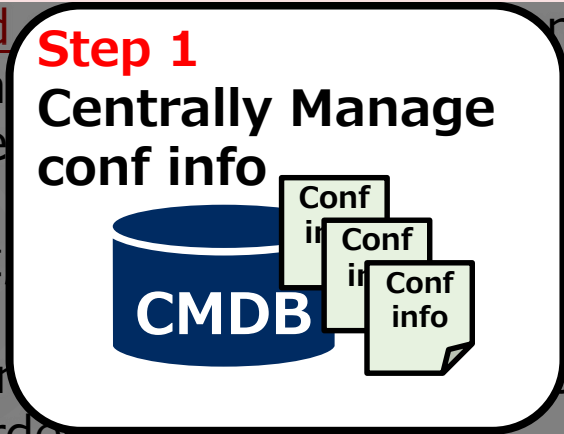
Step 1 is the most important step in the PSSO Method

- ✓ Delays and
- ✓ Double ma
- ✓ (forms)
- ✓ As a result
- ✓ Work order
- ✓ gets discarded.
- ✓ Every opera
- ✓ Configurati
- ✓ in
- ✓ Since the c
- ⇒ People of
- ✓ Since most

Design

Preparation

Execution

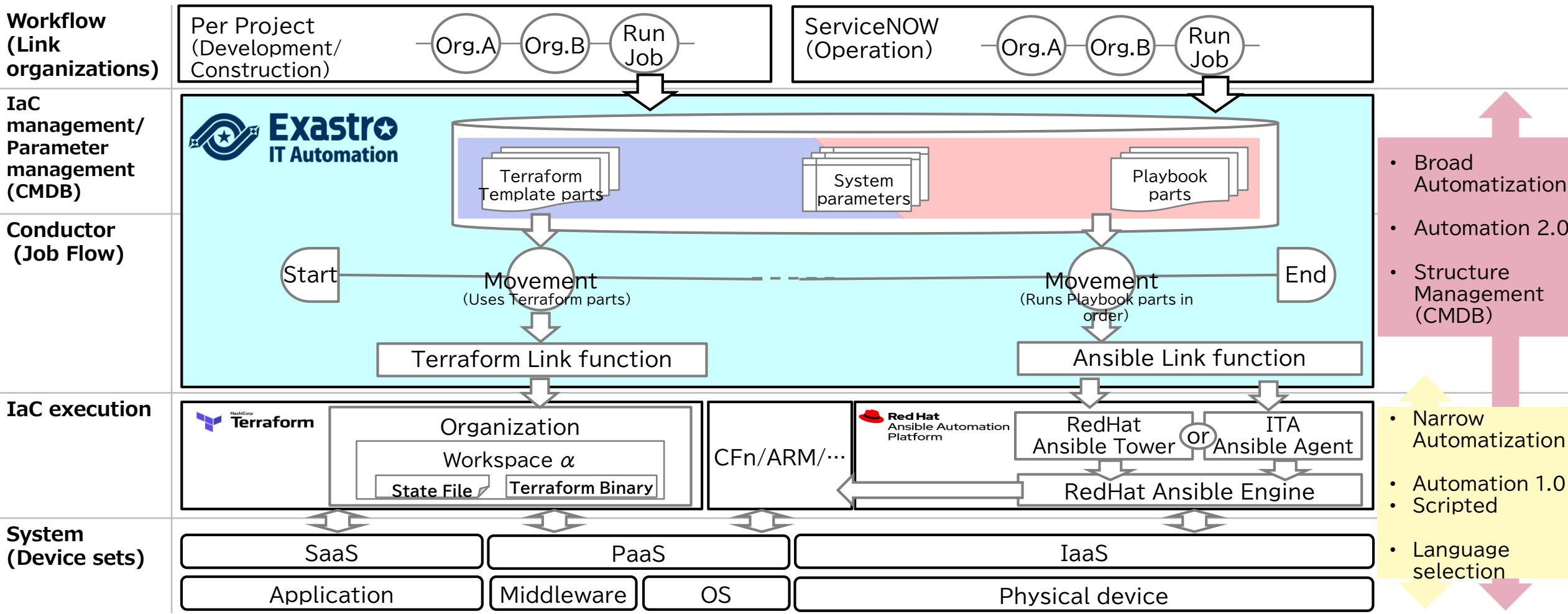


communicating between teams.  
redundant wording leads to errors in the design  
applications with managing design documents

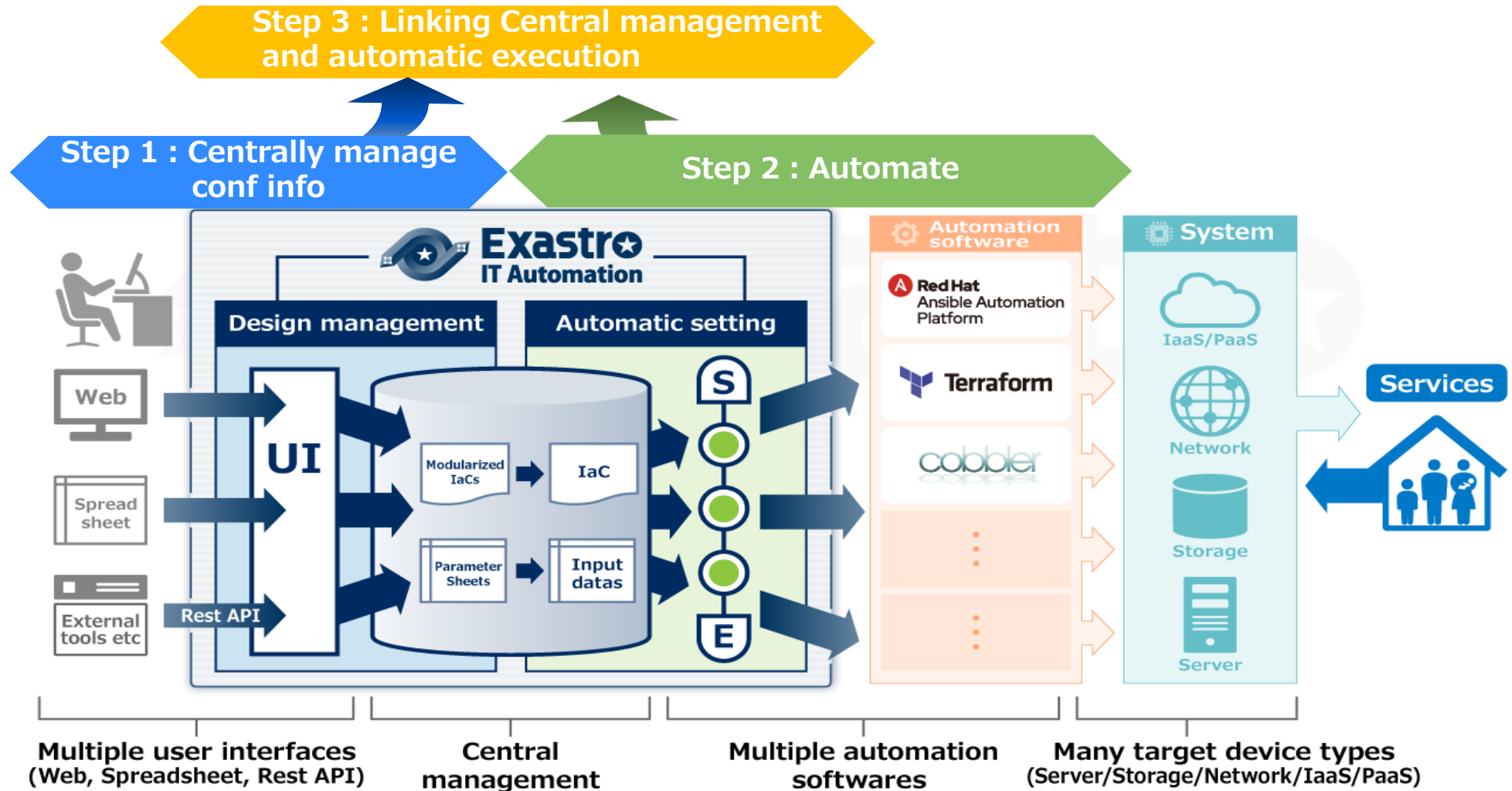
work before and after  
complex. Each t  
ded after its cr  
each procedure,  
jobs is added (b  
ually, the produ  
they can continue.  
one manually, human error is inevitable.

# Relationship between the Automatization scope and the different steps

**Step 2 only** ⇒ “Narrow Automatization”  
**Step 1 ~ Step 3** ⇒ “Broad Automatization”



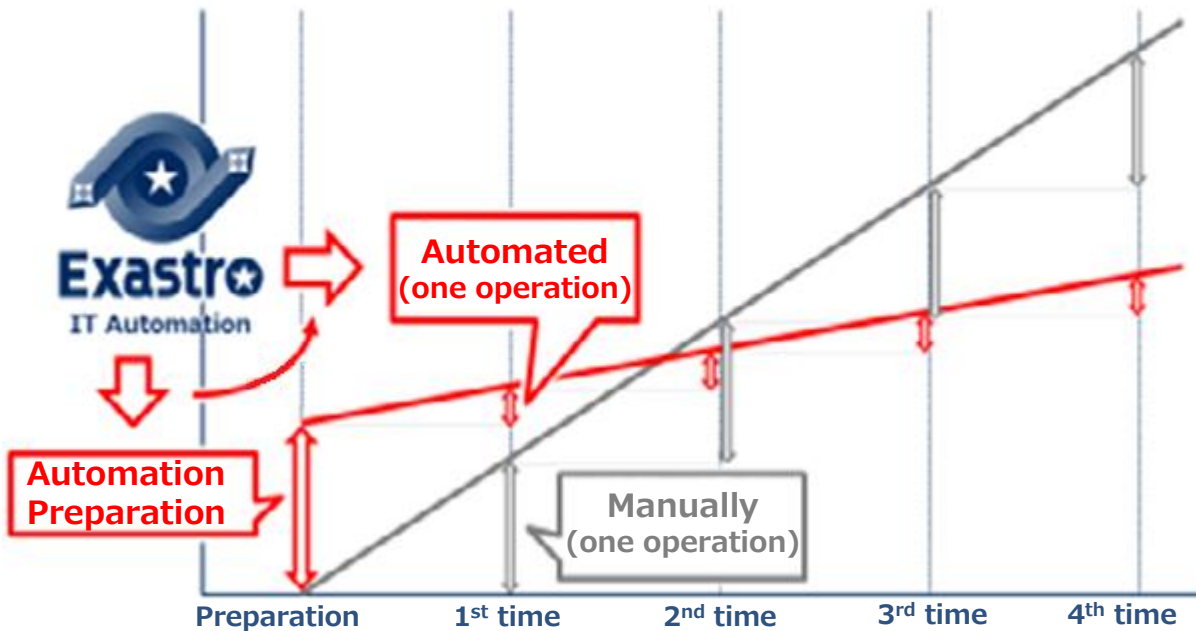
## Exastro IT Automation supports the 3 step solution



# Automation changes QCD and Tasks/results.

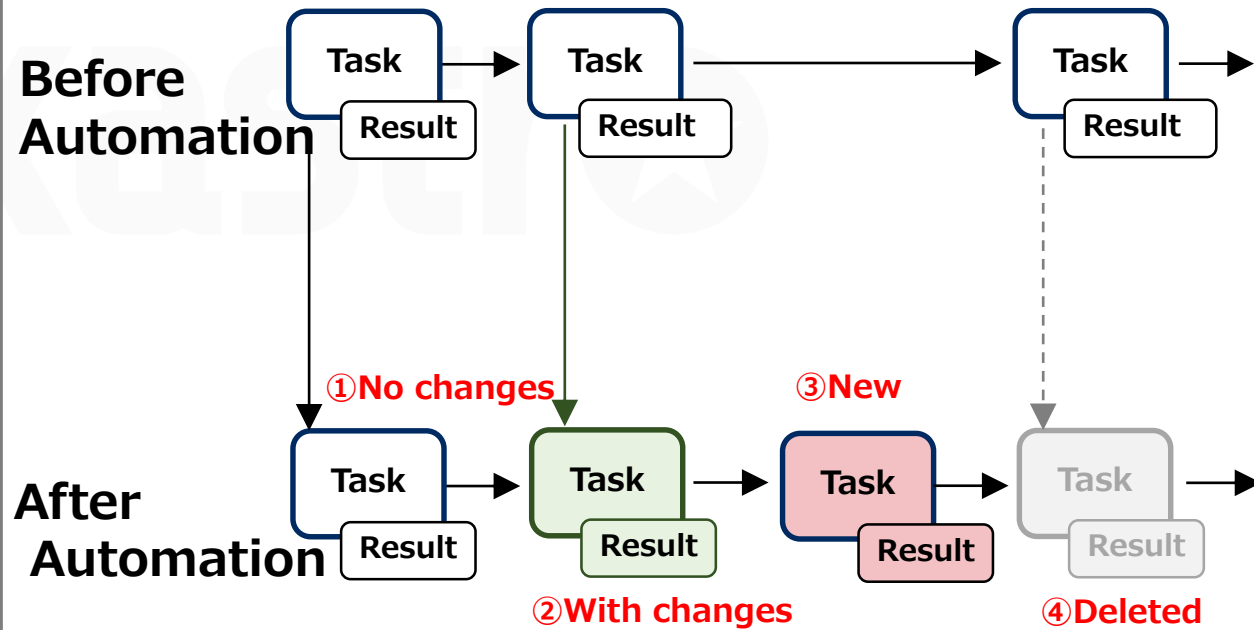
## QCD (Quality · Cost · Delivery)

Manual labor → QCD Reform from Automation.



## Tasks and Results

Tasks and Result changes can be divided in these 4 groups → 1.No changes 2.With changes 3.New 4,Deleted



## Automation Preparation

Step 1 : Central management of the Configuration info.

Step 2 : Actualize Automatic Execution.

Step 3 : Linking Central management and automatic execution.

## Automation Preparation

Step 1 : Central management of the Configuration info.

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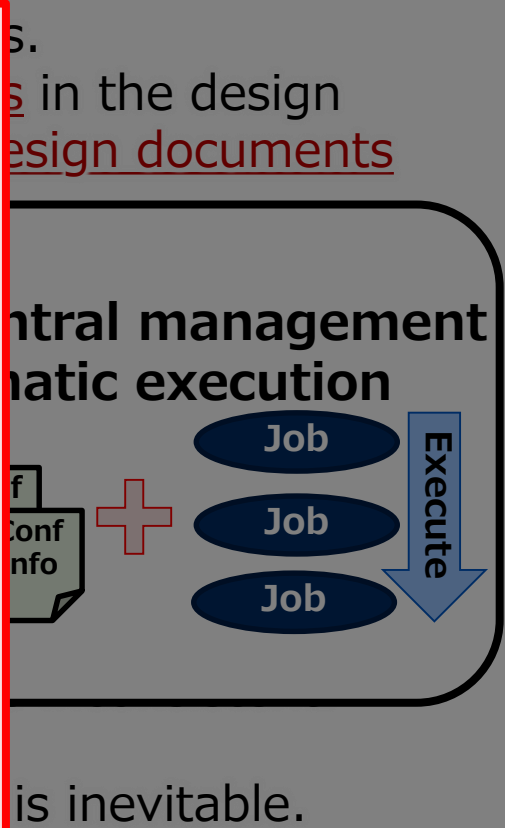
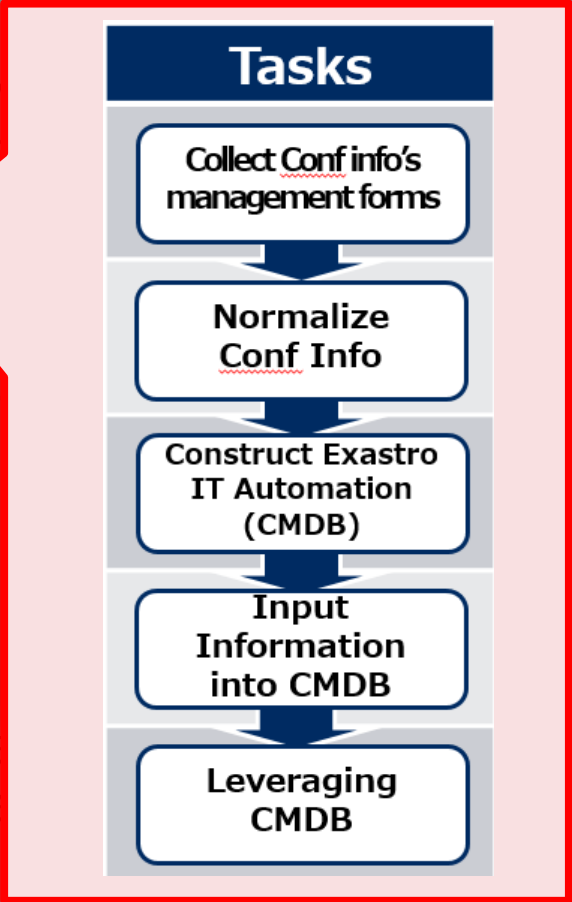
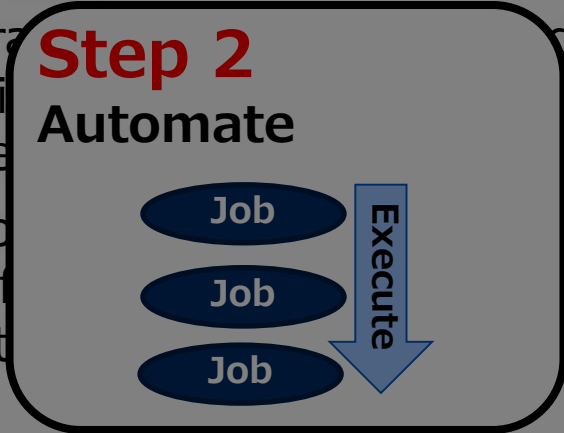
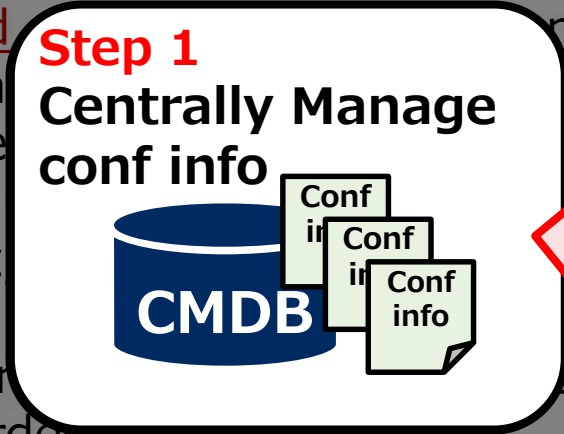


# Step 1 : Central management of the Configuration info

The next slides explains the **5 tasks in Step 1.**



- ✓ Delays and
- ✓ Double ma
- ✓ (forms)
- ✓ As a result
- ✓ Work order
- ✓ gets discarded.
- ✓ Every opera
- ✓ Configuration
- ✓ Solution
- ✓ Since the c
- ⇒ People of
- ✓ Since most





# Step 1 : Central management of the Configuration info

## Tasks

Collect Conf info's management forms

Normalize Conf Info

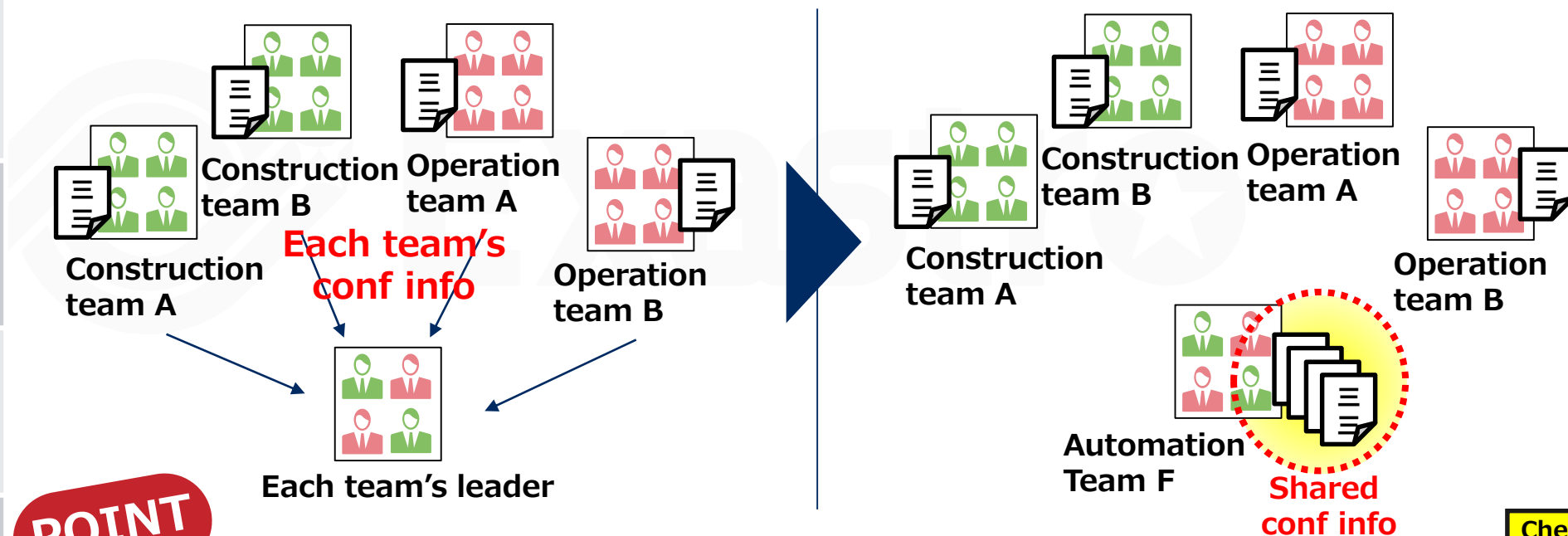
Construct Exastro IT Automation (CMDB)

Input Information into CMDB

Leveraging CMDB

## Task Explanation

Each team leader collects the conf info from their own teams and share it with each other.



**POINT**

- ① Clarify the purpose and decide the scope of the management
- ② There are several ways to manage existing conf info
- ③ Example) conf info collected from an actual project.

Check next page

# Step 1 : Central management of the Configuration info

## Tasks

Collect Conf info's management forms

Normalize Conf Info

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**POINT** ① Clarify the purpose and decide the scope of the management

First, one should clarify the goal. After that, we can decide the scope of the conf information we want to collect. A more specific example can be found below .

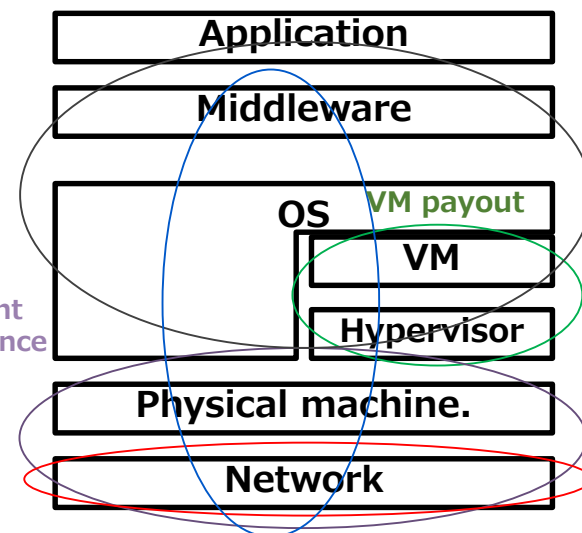
Goals often used	Scope of information
1) IP Address Management	IP, Segments, Etc.
2) Assets Management	Serial Number, License, etc.
3) Server construction	IP, Host name, etc.
4) NW device construction	Interface Numbers, VLAN, etc.
5) VM Payout	Hypervisor, VM name, etc.
6) DNS maintaining	DNS server, domain name, etc.

Server Construction

IP management  
DNS maintenance

NW Device Construction

File Management



Problems such as collecting too much or unnecessary information may occur if there are no clear goals. If there are multiple goals, we recommend to number them by priority and create the CMDBs in order.

# Step 1 : Central management of the Configuration info

## Tasks

Collect Conf info's management forms

Normalize Conf Info

Construct Exastro IT Automation (CMDB)

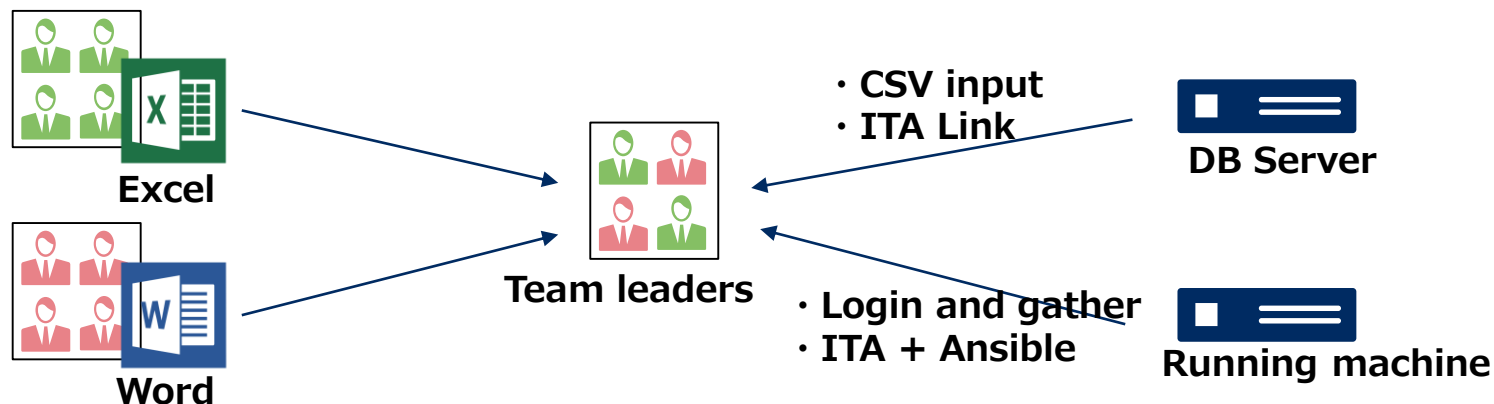
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**POINT**

② There are several ways to manage existing conf info

Many projects uses Excel or Word formats to manage conf info, so let's start with collecting those files. If you are storing conf info in databases, you might consider dumping it in CSV Format or to link the database directly with Exastro IT Automation.



Depending on the project, users might have to gather information straight from a running machine ( such as a VM) instead of the conf info documents. In that case, we can use Exastro ITA and Ansible to easily collect data from the machines.

# Step 1 : Central management of the Configuration info

## Tasks

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**POINT**

③ Case ~ Collecting Conf info from a real project.

Here is an example of how Construction management of servers and network devices can be achieved. In this case, the following conf info was shared among the team leaders in order to easily identify the scope of the outage impact of the service.

Team	Collected Conf info
Server G	<ul style="list-style-type: none"><li>• Server list</li><li>• Software installed on the server list</li></ul>
Network G	<ul style="list-style-type: none"><li>• IP address list</li><li>• Network device list</li><li>• Network route list</li></ul>
Storage G	<ul style="list-style-type: none"><li>• Path list</li><li>• Storage disk list</li></ul>
Operation monitoring G	<ul style="list-style-type: none"><li>• Message list</li></ul>
Business G	<ul style="list-style-type: none"><li>• Components list</li><li>• Server components list</li><li>• Communication conditions list</li></ul>

For more details regarding this case, please refer to the URL below.

<https://exastro-suite.github.io/it-automation-docs/case.html>

# Step 1 : Central management of the Configuration info

## Tasks

Collect Conf info's management forms

**Normalize Conf Info**

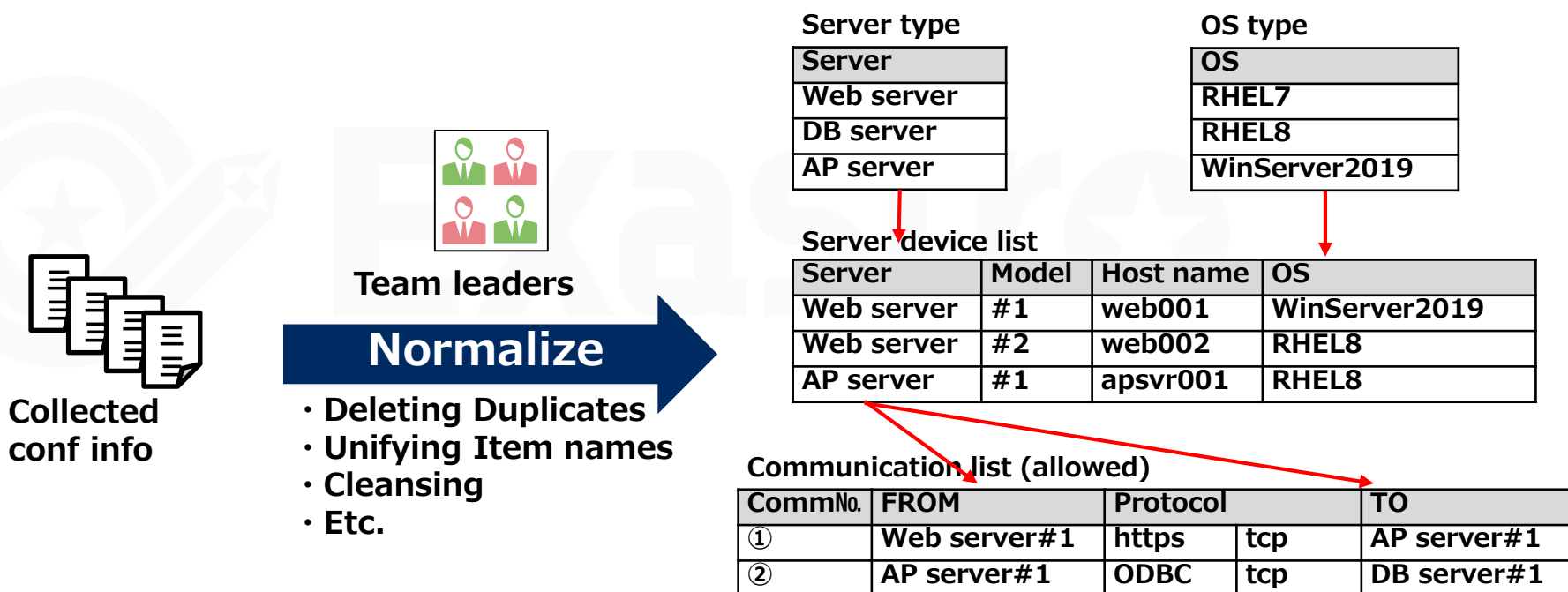
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## Task explanation

The team leaders normalizes the collected conf info in a table format by eliminating duplicates, unifying names and breaking up redundant info.



**POINT**

- ① Sort the conf info
- ② Organize the conf info items (Columns)

Check next page

# Step 1 : Central management of the Configuration info

## Tasks

Collect Conf info's management forms

Normalize Conf Info

Construct Exastro IT Automation (CMDB)

Input Information into CMDB

Leveraging CMDB

**POINT**

## ① Sort the conf info

Each team's collected conf info is sorted according to the following

① If the info is enclosed to single teams or if it is shared with other teams.

If there is info linked with other teams, separate it from other info. By doing so, we can share the info with each others.

② If we're making the user select info from a pull-down menu in Exastro ITA.

We divide the info into two categories when registering conf info. Info selectable from pull-down menus and info that can be entered manually. Info selected from pull-down menus will have their values registered as "Master".

③ The relationship of the conf information.

We must decide the relationship (dependency) of the conf info. This is important, as it directly affects the order in which we create and register conf info. For example, in order to create a "server list", we first have to create and register "OS types".

# Step 1 : Central management of the Configuration info

## Tasks

Collect Conf info's management forms

Normalize Conf Info

Construct Exastro IT Automation (CMDB)

Input Information into CMDB

Leveraging CMDB

**POINT**

## ② Organize the conf info items (Columns)

Eventually, the conf info is collected in a table format. Therefore, it is necessary to organize what the "column" in the table should be according to the points below.

### ① Unification of the settings info item names (table column names).

Different teams often have different names for the same information. For example, the server team might call "IP Address" for just "IP", while the network team might call it for "ip\_addr". In this case, we need to have the teams use the same name so the information can be counted as shared conf info.

### ② Grouping the settings info.

In many cases, settings info becomes more readable if it is grouped up. To give an example, by grouping "IP Address" and "Port Number" into "Connection Information", we can improve both the readability and maintainability.

# Step 1 : Central management of the Configuration info

## Tasks

Collect Conf info's management forms

Normalize Conf Info

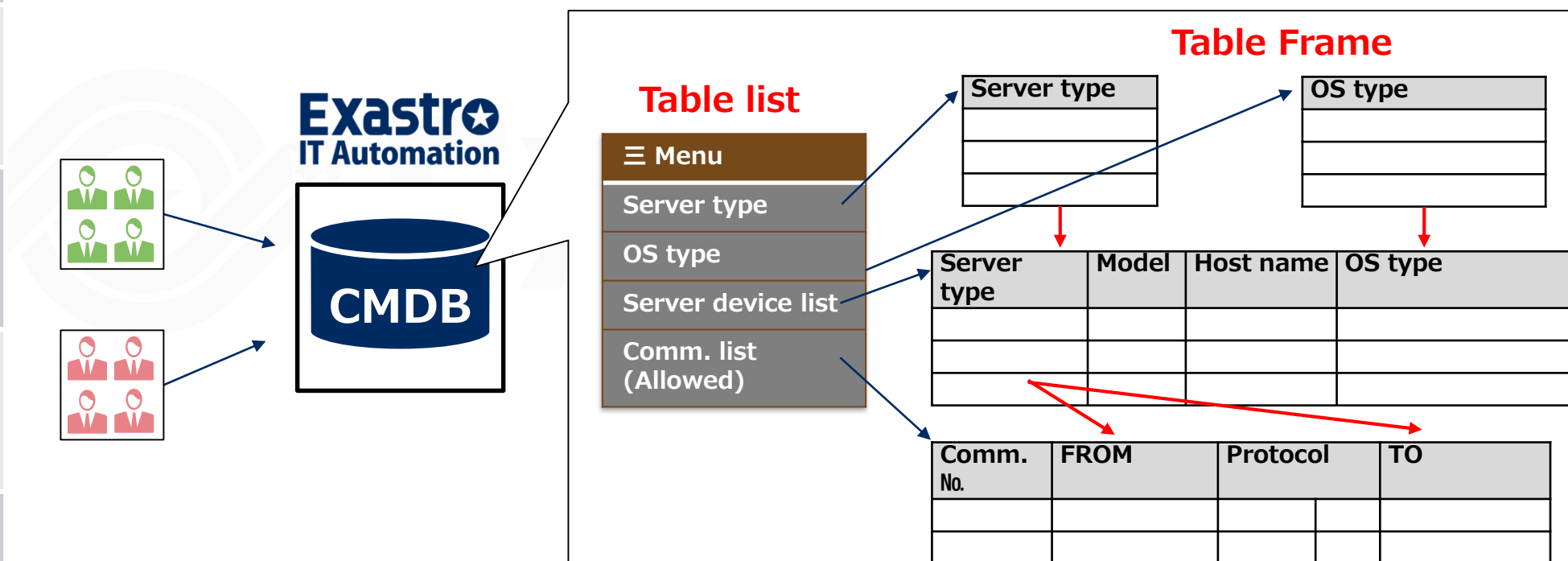
Construct Exastro IT Automation (CMDB)

Input Information into CMDB

Leveraging CMDB

## Task explanation.

Based on the normalized conf info, create a "table list" and a "table frame" to store the conf info in the CMDB in Exastro IT Automation.



**POINT**

① Put restrictions on the columns to prevent input errors in the design values.

Check next page



# Step 1 : Central management of the Configuration info

## Tasks

Collect Conf info's management forms

Normalize Conf Info

Construct Exastro IT Automation (CMDB)

Input Information into CMDB

Leveraging CMDB

**POINT** ① Put restrictions on the columns to prevent input errors in the design values

Keeping the CMDB clean is impossible there are spelling/input errors when registering design values.

By setting restrictions to the table columns in Exastro IT Automation, it becomes easier if there any spelling/input errors when inputting new design values. As a result, the CMDB can be kept clean.

Host name	IP address	OS type
web-server	10.0.10.100	Windows Server 2019
log-server	log-server	RHEL 8
DB_server	10.0.10.10	Windows Server 2019
...	...	Windows Server 2016
...	...	RHEL 8

**Restriction**  
Letters, Hyphens, Periods

**Restriction**  
n.n.n.n format (n= number)

**Restriction**  
Pulldown selection

**Pulldown = No errors**

**Error**

**Error**

# Step 1 : Central management of the Configuration info

## Tasks

Collect Conf info's management forms

Normalize Conf Info

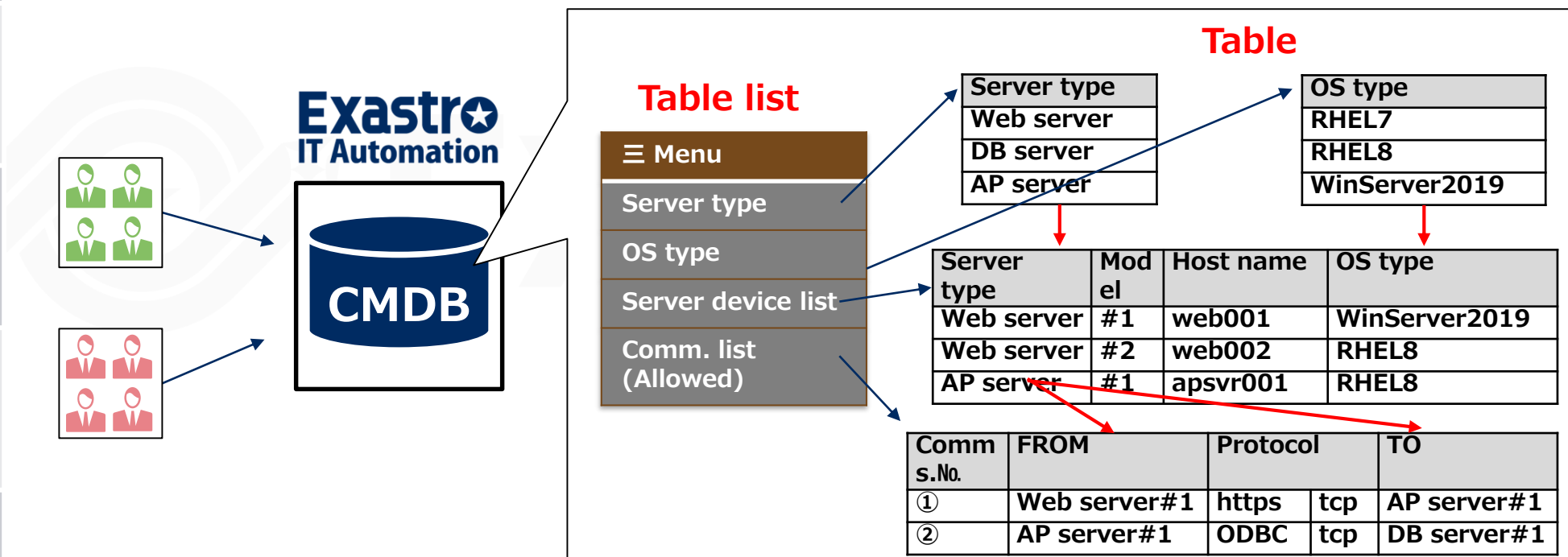
Construct Exastro IT Automation (CMDB)

Input Information into CMDB

Leveraging CMDB

## Task explanation

Every team registers the conf info to the CMDB



**POINT**

① Use Excel to register in batches.

Check next page

# Step 1 : Central management of the Configuration info

## Tasks

Collect Conf info's management forms

Normalize Conf Info

Construct Exastro IT Automation (CMDB)

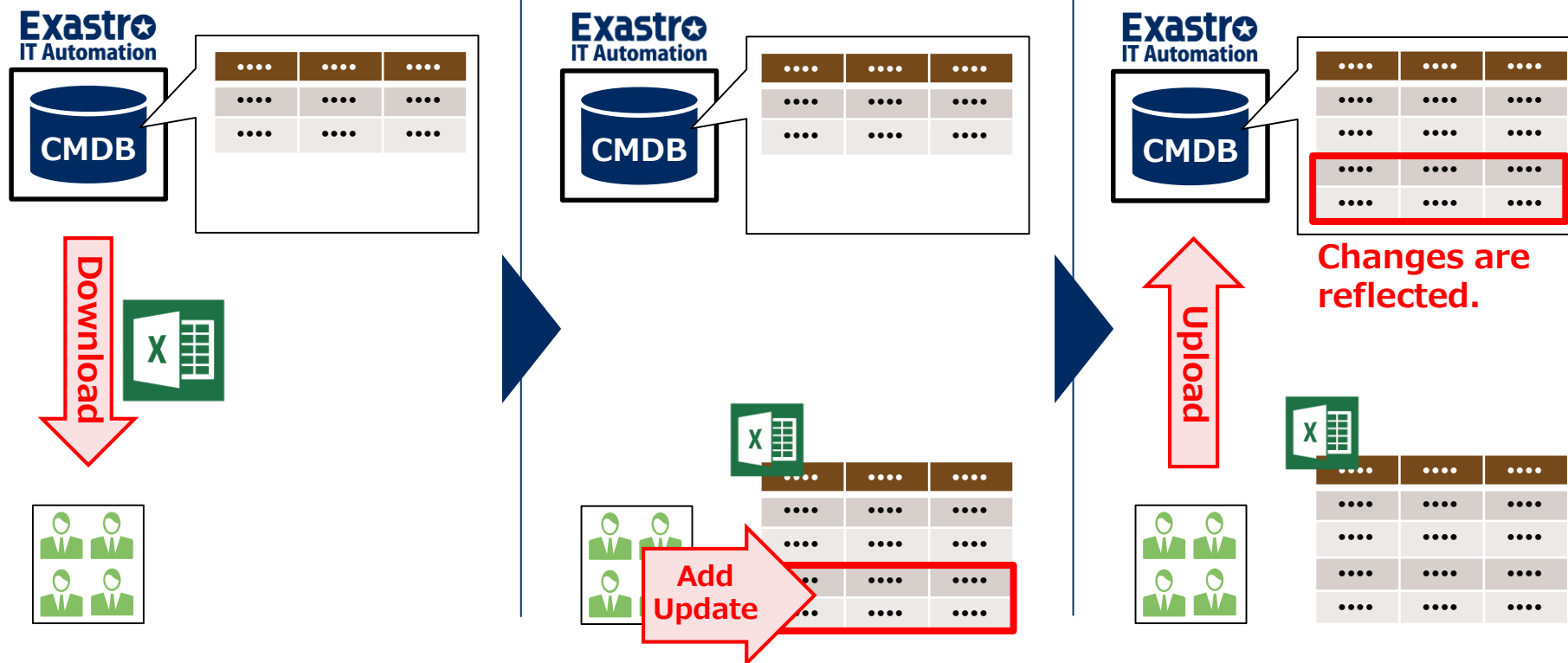
Input Information into CMDB

Leveraging CMDB

**POINT**

① Use Excel to register in batches.

The tables in Exastro IT Automation can be downloaded in Excel format. We can register conf info more efficiently by adding/updating the information directly to the Excel file and then uploading it.



# Step 1 : Central management of the Configuration info

## Tasks

Collect Conf info's management forms

Normalize Conf Info

Construct Exastro IT Automation (CMDB)

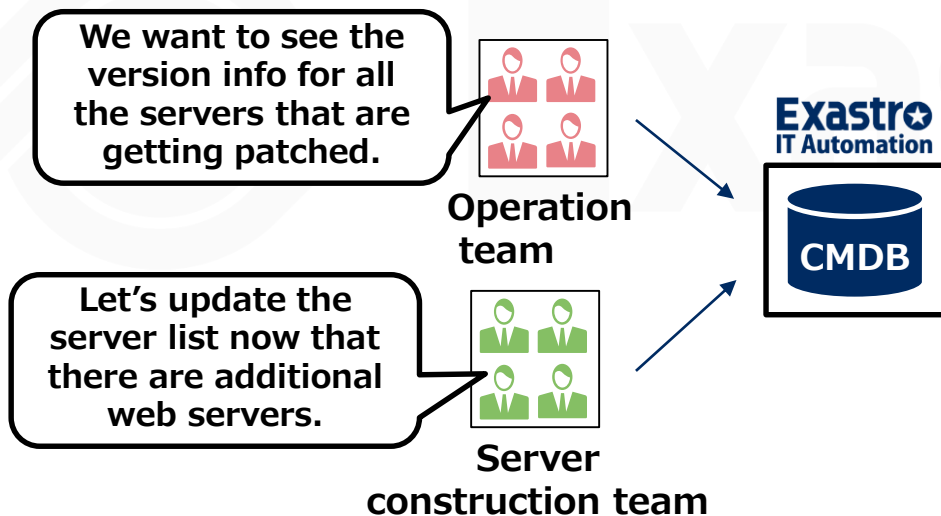
Input Information into CMDB

Leveraging CMDB

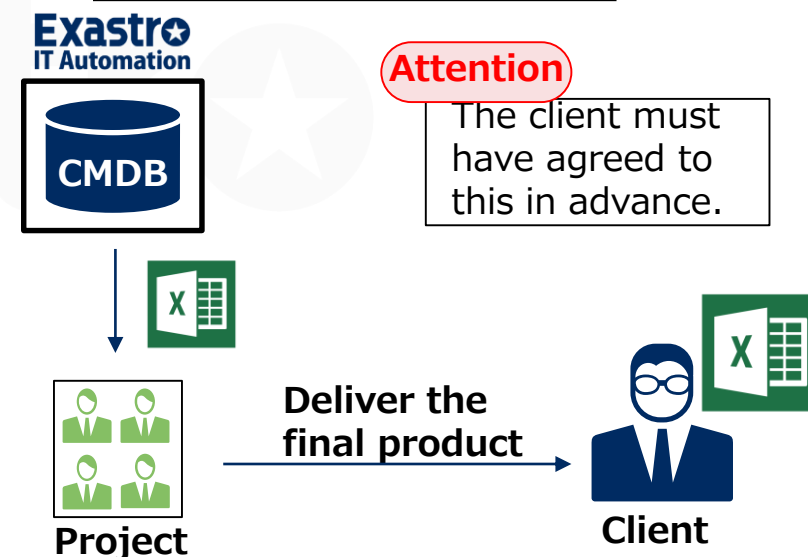
## Task explanation

Refer and update the conf info to suit the final goal. Additionally, it is possible to store the setting values by downloading it as an Excel file.

### 【Referring and Updating CMDB】



### 【Submit the final product as an excel file】



**POINT**

① Case~ Investigating the scope of service outage impacts.

Check next page

# Step 1 : Central management of the Configuration info

## Tasks

Collect Conf info's management forms

Normalize Conf Info

Construct Exastro IT Automation (CMDB)

Input Information into CMDB

Leveraging CMDB

**POINT**

① Case~ Investigating the scope of service outage impacts.

Here, we will show an example of using CMDB to investigate the impact of a service outage.

**Problem**

Large-scale carrier systems require a lot of man-hours to investigate service impacts of both expected and unexpected equipment outages.

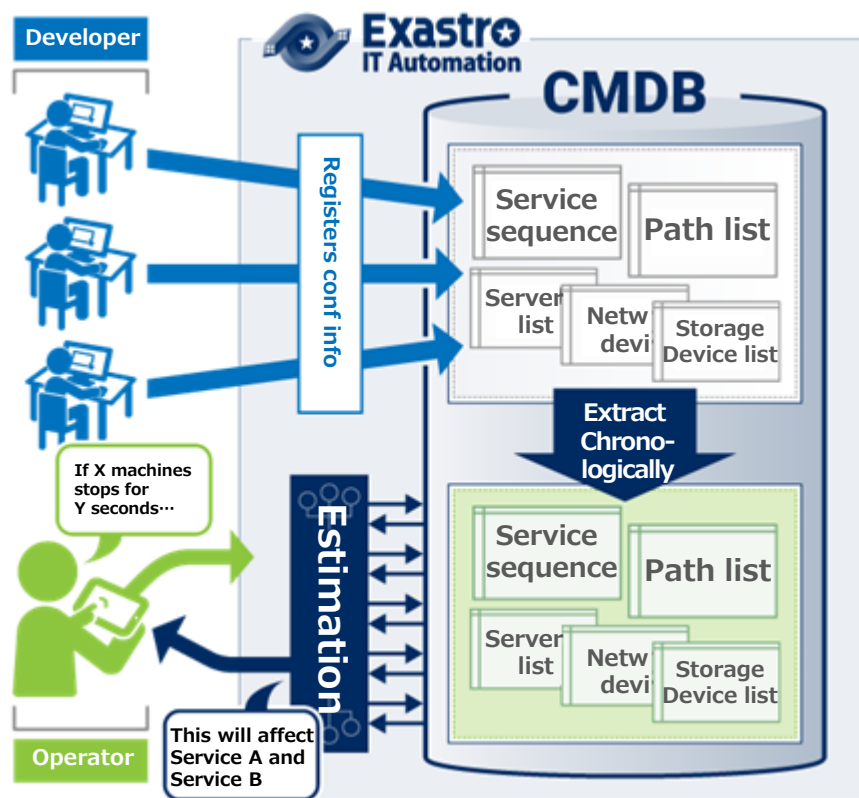
**Construct CMDB**

**Solution**

By managing the configuration of the system, it is possible to automatically predict the impact of equipment outages.

**Effect**

Don't have to pay 800 000 Yen per investigation. The annual cost was reduced by about 94 mil. Yen. (checked 120 times)



For more details regarding this case, please refer to the URL below.

<https://exastro-suite.github.io/it-automation-docs/case.html#case003>

## Automation Preparation

Step 1 : Central management of the Configuration info.

Step 2 : Actualize Automatic Execution.

Step 3 : Linking Central management and automatic execution.



# Step 2 : Actualize Automatic Execution

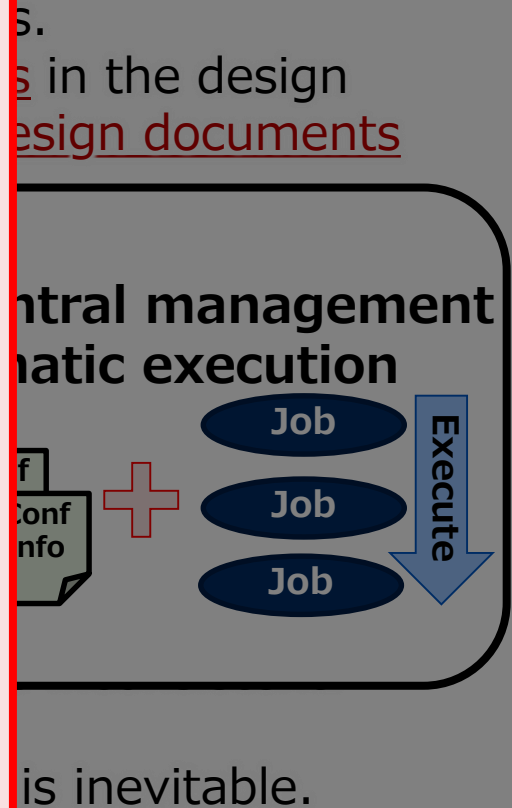
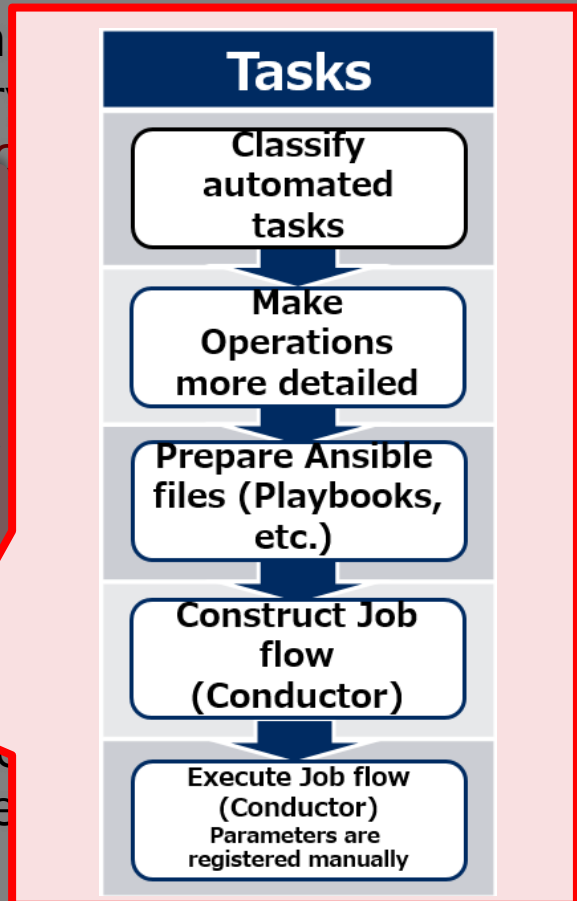
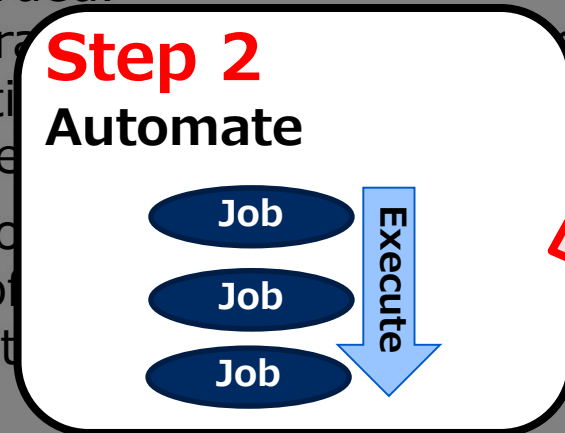
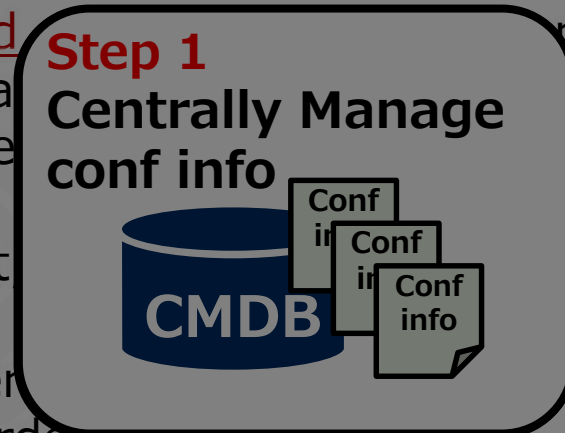
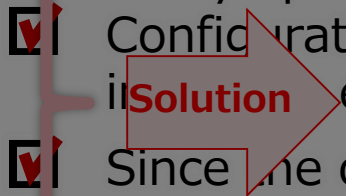
The next slides explains the 5 tasks in Step 2.

Design

Preparation

Execution

- ✓ Delays and
- ✓ Double ma
- ✓ (forms)
- ✓ As a result
- ✓ Work order gets discarded.
- ✓ Every opera
- ✓ Configurati
- ✓ Since the c
- ⇒ People of
- ✓ Since most



# Step 2 : Actualize Automatic Execution

## Tasks

Classify automated tasks

Make Operations more detailed

Prepare Ansible files (Playbooks, etc.)

Construct Job flow (Conductor)

Execute Job flow (Conductor)  
Parameters are registered manually

## Task explanation

Organize the manually executed tasks and select which ones to automate. If the organized tasks crosses more than one team, the team leaders will do the coordination.

### Server construction

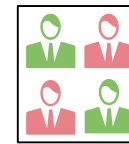
- OS settings
- OS update
- SELinux settings
- firewalld settings
- etc

### Shared operations

- Implement Monitor agent
- Communication check(ping)
- Distribute hosts files
- etc

### NW device construction

- IF settings
- VLAN construction
- Communication access settings
- etc



Team leaders



**POINT**

- ① Categorize tasks with “just right” granularity.
- ② Estimate the effects of the operation and arrange them by priority.

Check next page



# Step 2 : Actualize Automatic Execution

## Tasks

Classify automated tasks

Make Operations more detailed

Prepare Ansible files (Playbooks, etc.)

Construct Job flow (Conductor)

Execute Job flow (Conductor)  
Parameters are registered manually

**POINT**

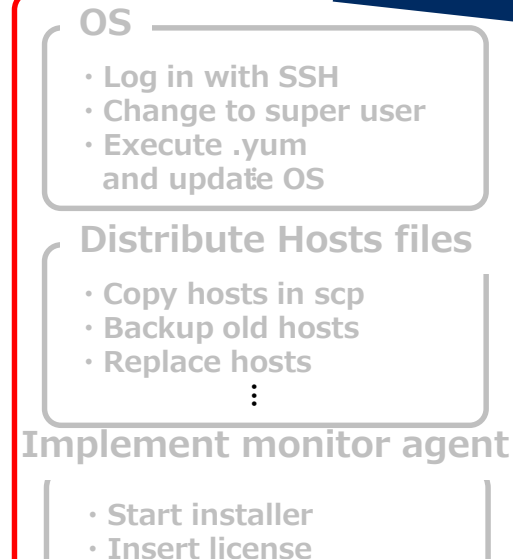
① Categorize tasks with “just right” granularity.

Categorize the tasks that are getting automated with “just right” granularity. For example, for server construction, the example in the bottom right has too much information. On the other hand, the one on the left is too broad.

As can be seen in the middle figure, the “OS Settings” illustrates the perfect amount of granularity.

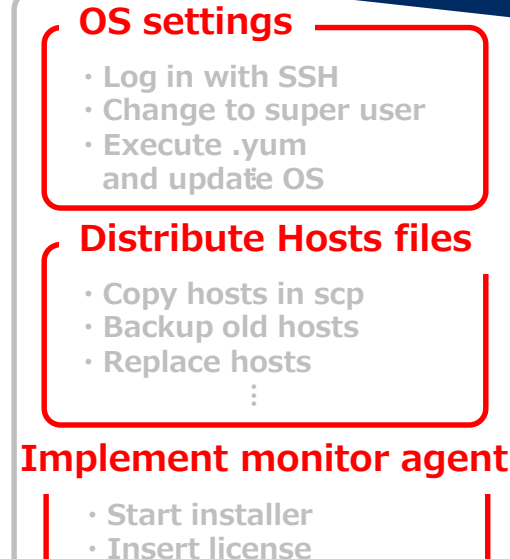
Server construction

Too broad



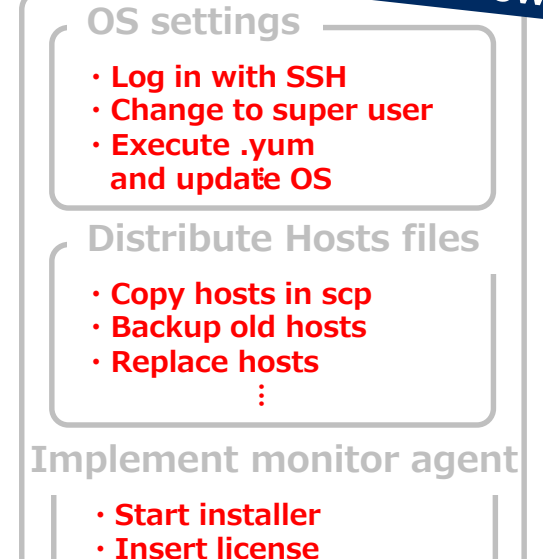
Server construct

Just right



Server construction

Too narrow



# Step 2 : Actualize Automatic Execution

## Tasks

Classify automated tasks

Make Operations more detailed

Prepare Ansible files (Playbooks, etc.)

Construct Job flow (Conductor)

Execute Job flow (Conductor)  
Parameters are registered manually

**POINT**

② Estimate the effects of the operation and arrange them by priority

Estimate the effects of the operations and arrange them by priority. Once we know the effects, we can prioritize the tasks and decide whether to automate them or not.

Estimated effects includes the number of times the operation is used per year, the number of target devices and the number of man-hours per project. If the number isn't a quantitative number, it is possible to sort them by "Large", "Medium", or "Small". The following is an example of an organized list of operations with priority.

Operation	Times used	Number of devices	Man-hour per worker	Man-hour	Priority	Remarks
OS settings	50	50	10H	5H	High	Requires 2 persons
Distribute Hosts files	200	50	1H	0.5H	Middle	Updates 4 times a year
Implement monitor agent	30	30	5H	5H	Low	
Update Web contents	600	5	1H	1H	High	Updates 10 times a month
Summarize Access log	60	5	2H	2H	Low	Executed at the end of the month

As a general rule, automation tends to be more effective for common tasks, since they are used more often per year. Additionally, by reviewing the granularity of the tasks, we can find out which tasks are common.

# Step 2 : Actualize Automatic Execution

## Tasks

Classify automated tasks

Make Operations more detailed

Prepare Ansible files (Playbooks, etc.)

Construct Job flow (Conductor)

Execute Job flow (Conductor)  
Parameters are registered manually

## Task explanation

Make the categorized tasks more detailed and reduce them to more specific operations.  
Detailing operations can be based on existing procedures and other documents.

### Categorized tasks

- OS settings
- Distribute Hosts files
- Implement monitor agent
- Web container
- Summarize access log
- .....

Detailed

#### OS settings

- Log in with SSH
- Change to super user
- Execute .yum and update OS
- etc...

Detailed

#### Distribute Hosts files

- Copy hosts in scp
- Backup old hosts
- Change hosts
- etc...

Detailed

#### Implement Monitor agent.

- Start installer
- Insert license
- etc...

**POINT**

① Backup, Run operation and Acquire backup.

Check next page

## Step 2 : Actualize Automatic Execution

### Tasks

Classify  
automated  
tasks

Make  
Operations  
more detailed

Prepare Ansible  
files (Playbooks,  
etc.)

Construct Job  
flow  
(Conductor)

Execute Job flow  
(Conductor)  
Parameters are  
registered manually

**POINT**

### ① Backup, Run operation and Acquire backup.

We recommend to structure the detailed operations in sets of 3

(1) Backup

(2) Run  
Operation

(3) Acquire  
evidence

This configuration ensures that backups and evidence are available at all times, meaning that the operations can be safely re-used.

As an example, the following is the configuration of a procedure that distributes hosts files.

Process	Specific procedure
(1) Backup	Takes back up of current hosts files.
(2) Run operation	Copies new host files to the designated place.
(3) Acquire evidence	Saves successful name resolution results.

# Step 2 : Actualize Automatic Execution

## Tasks

Classify automated tasks

Make Operations more detailed

Prepare Ansible files (Playbooks, etc.)

Construct Job flow (Conductor)

Execute Job flow (Conductor)  
Parameters are registered manually

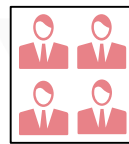
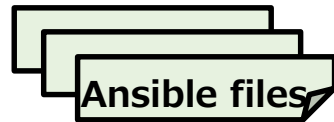
## Task explanation

Prepare Ansible files (Playbook, Etc.) to execute the procedure. You can create new one or use existing ones.

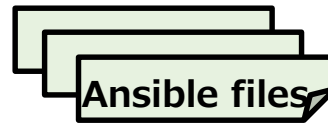
### 【Ansible file preparation】



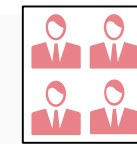
Create new from user manuals



Reuse existing files



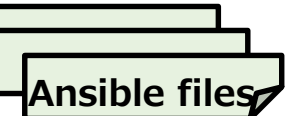
### 【Ansible files registration】



Register



Register



Ansible files is a set of files required for an operation to run.  
• Playbook  
• Role  
• File  
• Template

**POINT**

- ① Reuse any existing files available
- ② Variablize any values that changes for each operation run.
- ③ Keep similar processes concise by repeating.
- ④ Create a standard configuration for templates.

Check next page

# Step 2 : Actualize Automatic Execution

## Tasks

Classify automated tasks

Make Operations more detailed

Prepare Ansible files (Playbooks, etc.)

Construct Job flow (Conductor)

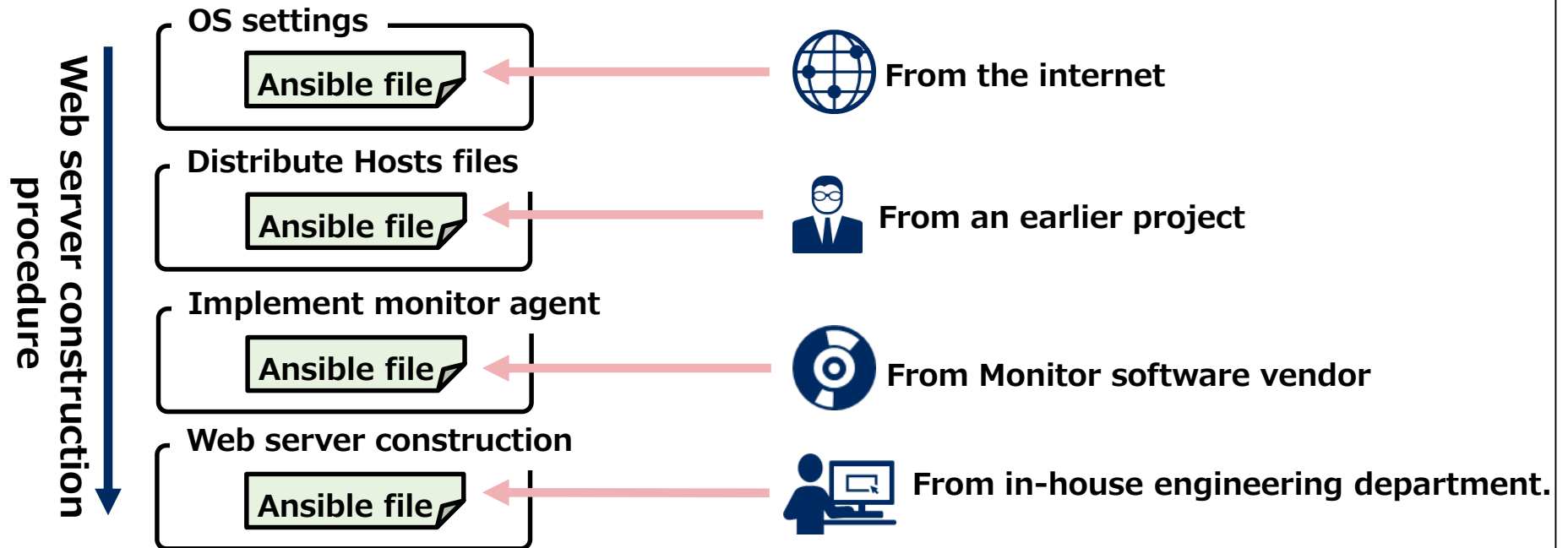
Execute Job flow (Conductor)  
Parameters are registered manually

**POINT**

## ① Reuse any existing files available

You don't need to create every part manually in an Ansible file. If you have any existing files, it is possible to use parts of them to create other files more efficiently.

The following example illustrates how to build a web server by using Ansible files from various sources.



# Step 2 : Actualize Automatic Execution

## Tasks

Classify automated tasks

Make Operations more detailed

Prepare Ansible files (Playbooks, etc.)

Construct Job flow (Conductor)

Execute Job flow (Conductor)  
Parameters are registered manually

**POINT**

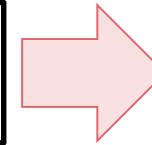
② Variablize any values that changes for each operation run.

Some values, such as the host name for the machine, will change when the operations are executed. If you embed these values as fixed values in the Ansible files, you will need to modify the files every time you run an operation.

In order this, we use "variables" in Ansible files.

Playbook before variablization

```
- hostname:  
  name: web01
```



Playbook after variablization

```
- hostname:  
  name: {{ VAR_hostname }}
```

The playbook on the left has a fixed host name, "web01". If we don't change it, we will need to modify the playbook in order to set up "web02" on another machine.

On the other hand, the playbook on the right has the host name converted into a variable, `{{ VAR_hostname }}`. By setting specific values for the variables separately, the variablized parts can be replaced with any expected values when the operation is executed.

# Step 2 : Actualize Automatic Execution

## Tasks

Classify automated tasks

Make Operations more detailed

Prepare Ansible files (Playbooks, etc.)

Construct Job flow (Conductor)

Execute Job flow (Conductor)  
Parameters are registered manually

**POINT**

③ Keep similar processes concise by repeating.

If the tasks are organized to be executed automatically, you might see that some similar tasks are used multiple times. In those cases, we can keep the process concise by using repetition. In the case of Ansible's Playbooks, we can use the "Loop" instruction.

The following is an example of a playbook that creates three directories: /dir1, /dir2 and /dir3. The playbook on the left runs 3 different processes. On the other hand, the one on the right uses "loop" to repeat the process, which makes it more concise and easier to maintain.

### Not repeated playbook

```
- file:
  path: /dir1
  state: directory

- file:
  path: /dir2
  state: directory

- file:
  path: /dir3
  state: directory
```

### Repeated playbook

```
- file:
  path: "{{ item }}"
  state: directory
  loop: {{ VAR_dirs }}
```

Repeat



# Step 2 : Actualize Automatic Execution

## Tasks

Classify automated tasks

Make Operations more detailed

Prepare Ansible files (Playbooks, etc.)

Construct Job flow (Conductor)

Execute Job flow (Conductor)  
Parameters are registered manually

**POINT**

④ Create a standard configuration for templates.

In situations where setting files are distributed to multiple servers, the contents of the files are in many cases almost the same, which only some of the values being different. In these cases, we can be more efficient by creating setting files using formats.

In Ansible, Files with .j2 extensions are "Format" files. Similarly to playbooks, formats can also use variables. The following is an example of an Apache settings file being created. The blue text are variables and the red text are values after it has been created.

httpd.conf.j2 (Format)

```
<VirtualHost *:80>  
  ServerName {{ VAR_hostname }}  
  DocumentRoot {{ VAR_docroot }}  
</VirtualHost>
```

Create

```
<VirtualHost *:80>  
  ServerName www.test.com  
  DocumentRoot /contents  
</VirtualHost>
```

Create

```
<VirtualHost *:80>  
  ServerName www.dev.com  
  DocumentRoot /public  
</VirtualHost>
```

# Step 2 : Actualize Automatic Execution

## Tasks

Classify  
automated  
tasks

Make  
Operations  
more detailed

Prepare Ansible  
files (Playbooks,  
etc.)

Construct Job  
flow  
(Conductor)

Execute Job flow  
(Conductor)  
Parameters are  
registered manually

## Appendix : Managing Playbooks

This section describes how to manage Ansible materials (Playbooks,etc.), using problems and solutions that actually happened as examples.

### PROBLEM

- ① The same playbook exists across multiple directories.
- ② Playbooks with different contents have the same name.
- ③ There are differences in playbook contents between the version management tool and ITA.

### SOLUTION

- ① Create a directory for common processes.
- ② Decide on a naming convention in advance and don't allow files with same name
- ③ Manage using a version management tool and CICD tool.

Check  
next  
page

# Step 2 : Actualize Automatic Execution

## Tasks

Classify automated tasks

Make Operations more detailed

Prepare Ansible files (Playbooks, etc.)

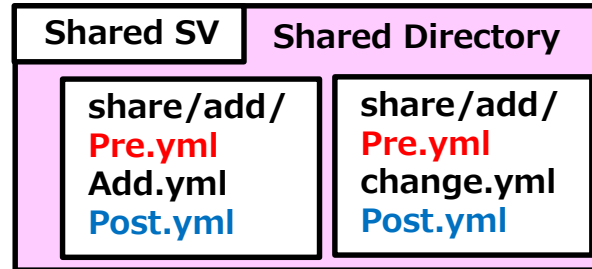
Construct Job flow (Conductor)

Execute Job flow (Conductor)  
Parameters are registered manually

**PROBLEM**

① The same playbook exists across multiple directories.

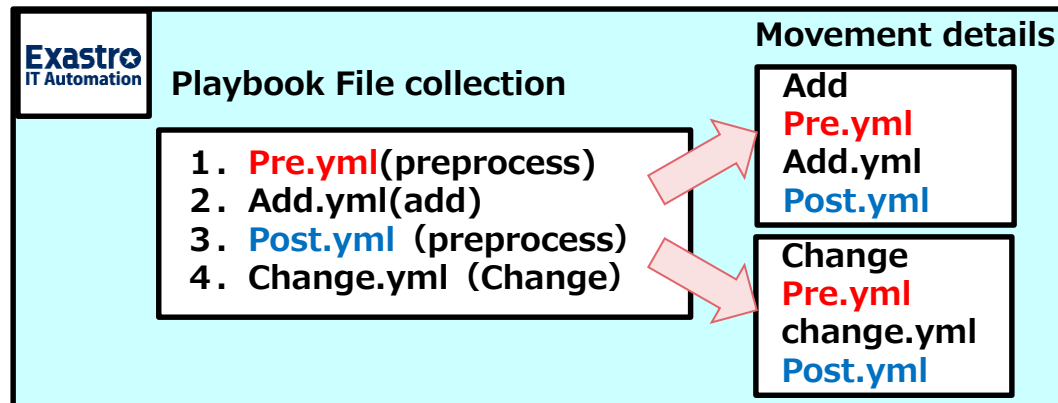
When we managed a shared directory, we created a new directory for each process, causing files to exist over multiple directories.



**SOLUTION**

① Use one Playbook for multiple processes.

ITA allows users to manage Playbooks in one central place, making it possible to use the same Playbook in different Movements.



# Step 2 : Actualize Automatic Execution

## Tasks

Classify automated tasks

Make Operations more detailed

Prepare Ansible files (Playbooks, etc.)

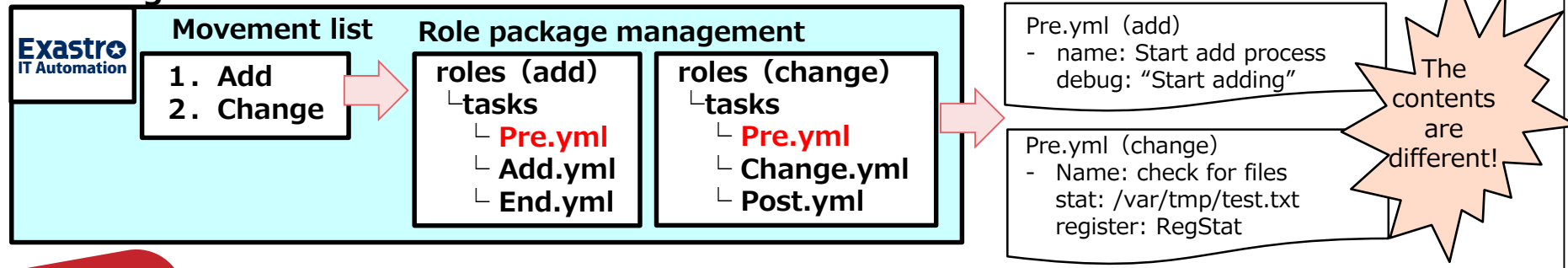
Construct Job flow (Conductor)

Execute Job flow (Conductor)  
Parameters are registered manually

**PROBLEM**

② Playbooks with different contents have the same name.

Two files with the same name but different contents was accidentally created in Ansible Legacy Role. Therefore, altering the "add" Pre.yml also changes the "change" Pre.yml, leading to a bug occurring.

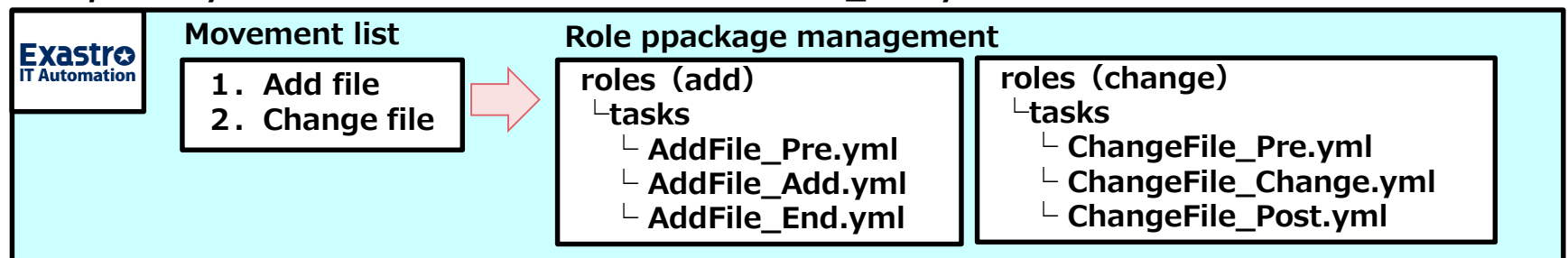


**SOLUTION**

② Decide on a naming convention in advance and don't allow files with same name

Ansible Role allows for files with same name but different packages. However, as this often leads to bugs, we recommend deciding on a naming convention and forbidding files with same name.

*Example:* Playbooks are named in this format "Process\_XXX.yml"



# Step 2 : Actualize Automatic Execution

## Tasks

Classify automated tasks

Make Operations more detailed

Prepare Ansible files (Playbooks, etc.)

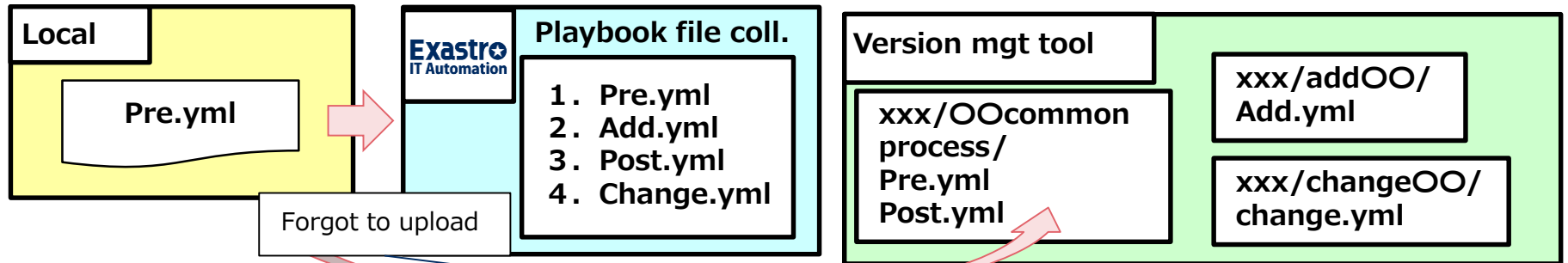
Construct Job flow (Conductor)

Execute Job flow (Conductor)  
Parameters are registered manually

**PROBLEM**

③ There are differences in playbook contents between the Version management tool and ITA.

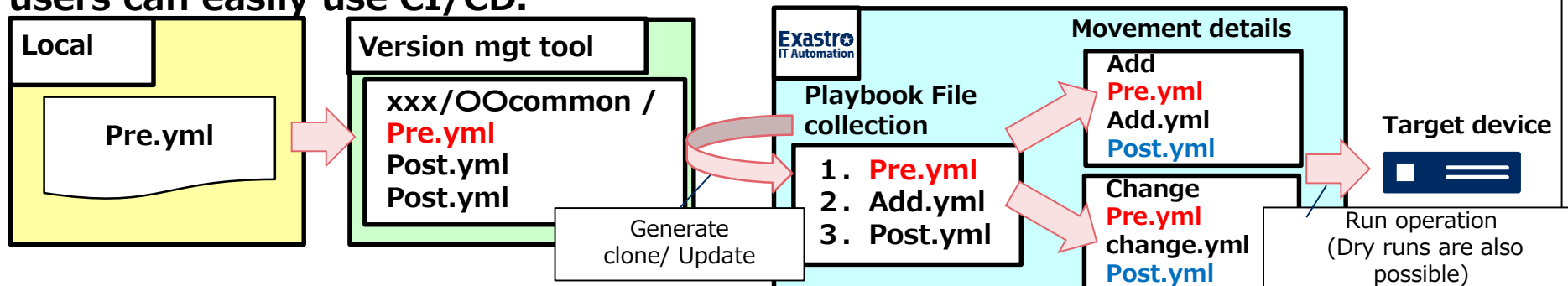
When adding and repairing Playbooks, we upload them both to ITA and a version management tool (Git, and such), but I forgot to upload it to ITA, meaning that the fix/new one wont get displayed.



**SOLUTION**

③ Manage using ITA's CI/CD for IaC function.

For cases like these, we recommend that you use the ITA CI/CD for IaC function. This function automatically updates the files uploaded to ITA when the files in the version management tools are updated. If linked together with a Movement, users can easily use CI/CD.



# Step 2 : Actualize Automatic Execution

## Tasks

Classify automated tasks

Make Operations more detailed

Prepare Ansible files (Playbooks, etc.)

Construct Job flow (Conductor)

Execute Job flow (Conductor)  
Parameters are registered manually

## Task explanation

### Create a Jobflow in IT Automation.

[Jobflow Creation screen]

**Movement**

Movements and Functions can be linked to the user's liking

Users can also use functions such as Conditional branches.

**Function**

Drag and Drop to add Movements

**POINT**

① Understand the process of creating Jobs and Jobflows.

Check next page

# Step 2 : Actualize Automatic Execution

## Tasks

Classify automated tasks

Make Operations more detailed

Prepare Ansible files (Playbooks, etc.)

Construct Job flow (Conductor)

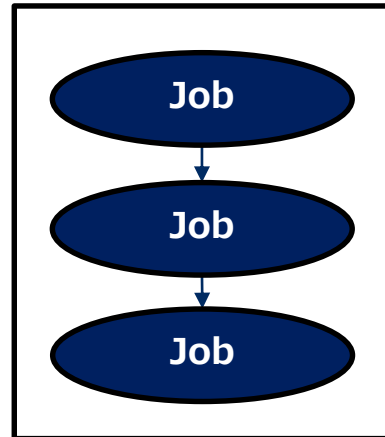
Execute Job flow (Conductor)  
Parameters are registered manually

**POINT**

① Understand the process of creating Jobs and Jobflows.

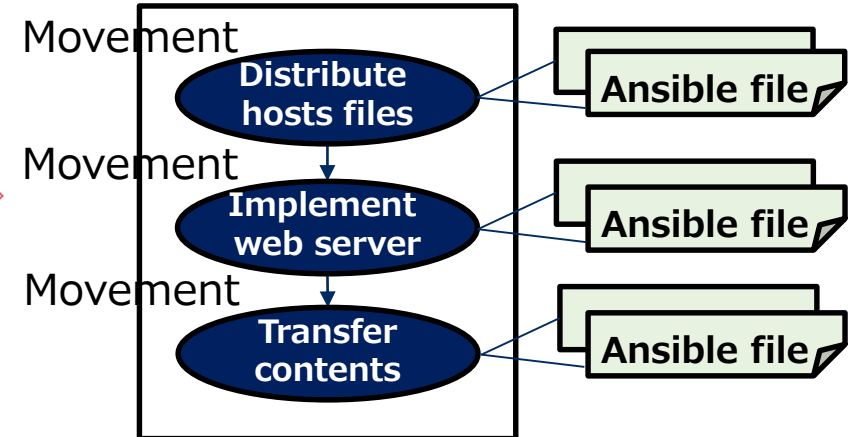
The operations that we categorized in the first task of step 2, **Classifying Automated Tasks**, is called a “job”. A “Jobflow” is a string of several jobs that are executed in a specific order.

Jobflow



Realized with Exastro

Web server construction procedure (= Conductor)



In Exastro IT Automation, jobflows are made possible with the “Conductor” function, and “Jobs” by the “Movement” function. By linking an Ansible file (Playbook, etc.) to a movement, it becomes possible to run operations with real effects.

# Step 2 : Actualize Automatic Execution

## Tasks

Classify automated tasks

Make Operations more detailed

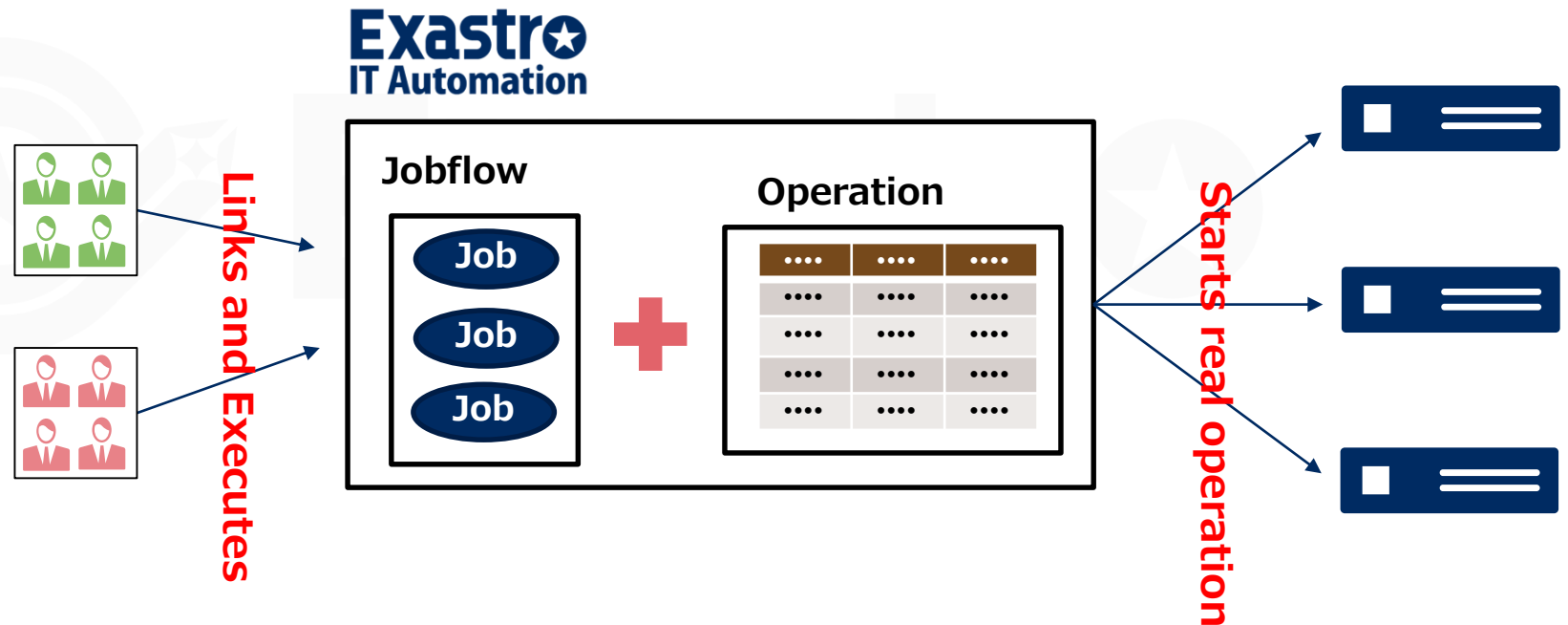
Prepare Ansible files (Playbooks, etc.)

Construct Job flow (Conductor)

Execute Job flow (Conductor)  
Parameters are registered manually

## Task explanation

Link Jobflow and Operation and Automatically execute the Operation.



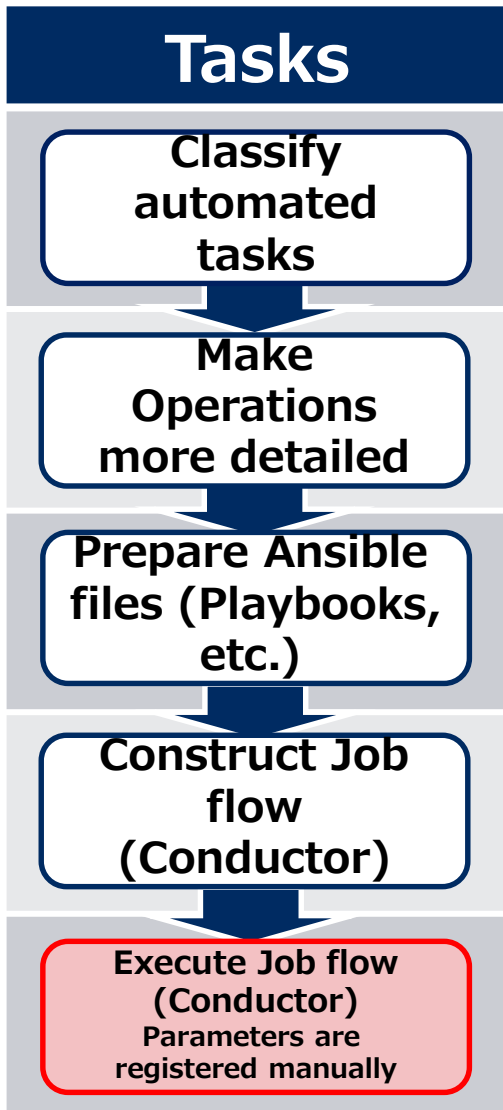
**POINT**

① Understand the relationship between Operations and Jobflows

Check next page

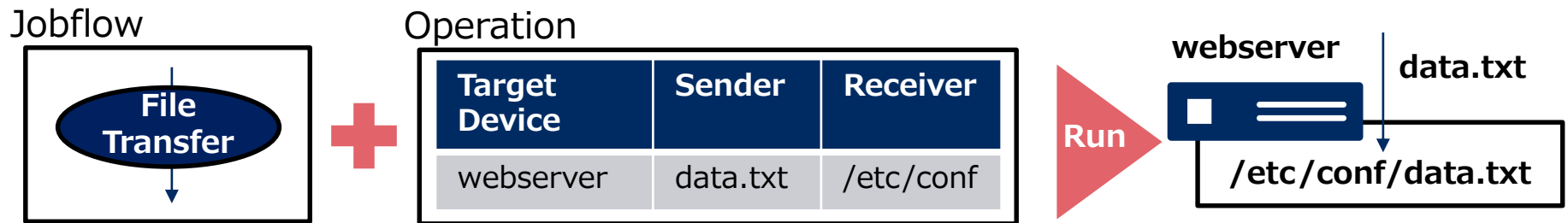


# Step 2 : Actualize Automatic Execution



## **POINT** ① Understand the relationship between Operations and Jobflows

An Operation links a target device and specific setting values to a Jobflow. The following illustrates a simple Jobflow that transfers files to a server.



With the help of the Operation, "Target Device" , "Sender" and "Receiver" gets linked to the Jobflow. The combination above deploys Data.txt to the web server.

By changing the inside of the Operation, we can choose to send different files to different target devices.

## Automation Preparation

Step 1 : Central management of the Configuration info.

Step 2 : Actualize Automatic Execution.

Step 3 : Linking Central management and automatic execution.



# Step 3 : Linking Central management and automatic execution

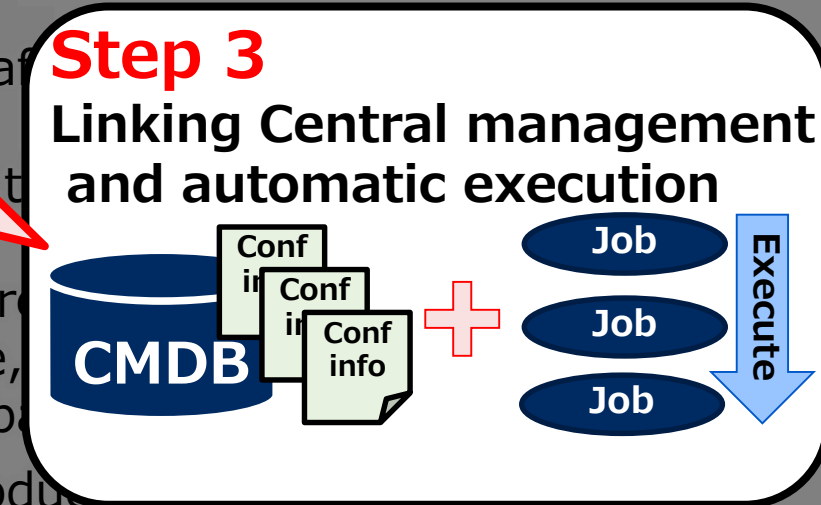
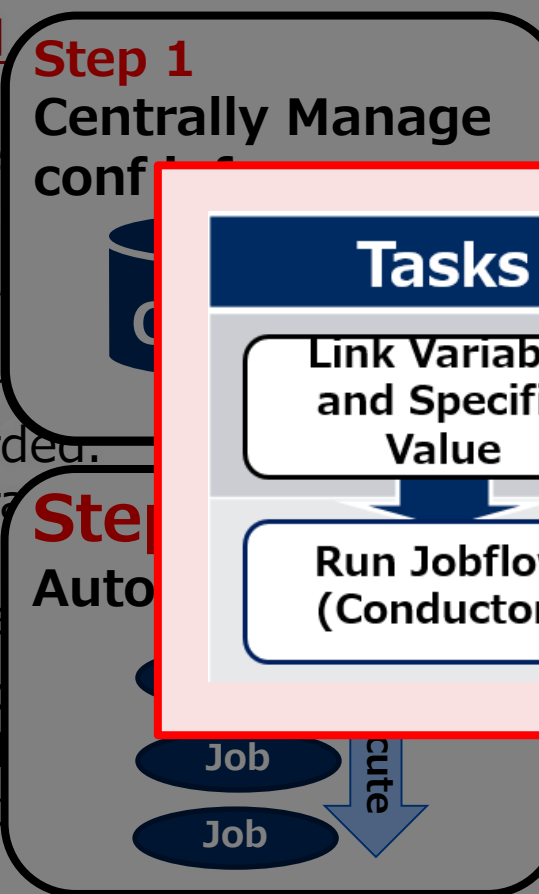
The following slides explains the **2 tasks in step 3.**



- ✓ Delays and
- ✓ Double ma
- ✓ As a result
- ✓ Work order
- ✓ gets discarded.
- ✓ Every opera
- ✓ Configurati
- ✓ Since the c
- ⇒ People of
- ✓ Since most

**Solution**

**Solution**



# Step 3 : Linking Central management and automatic execution

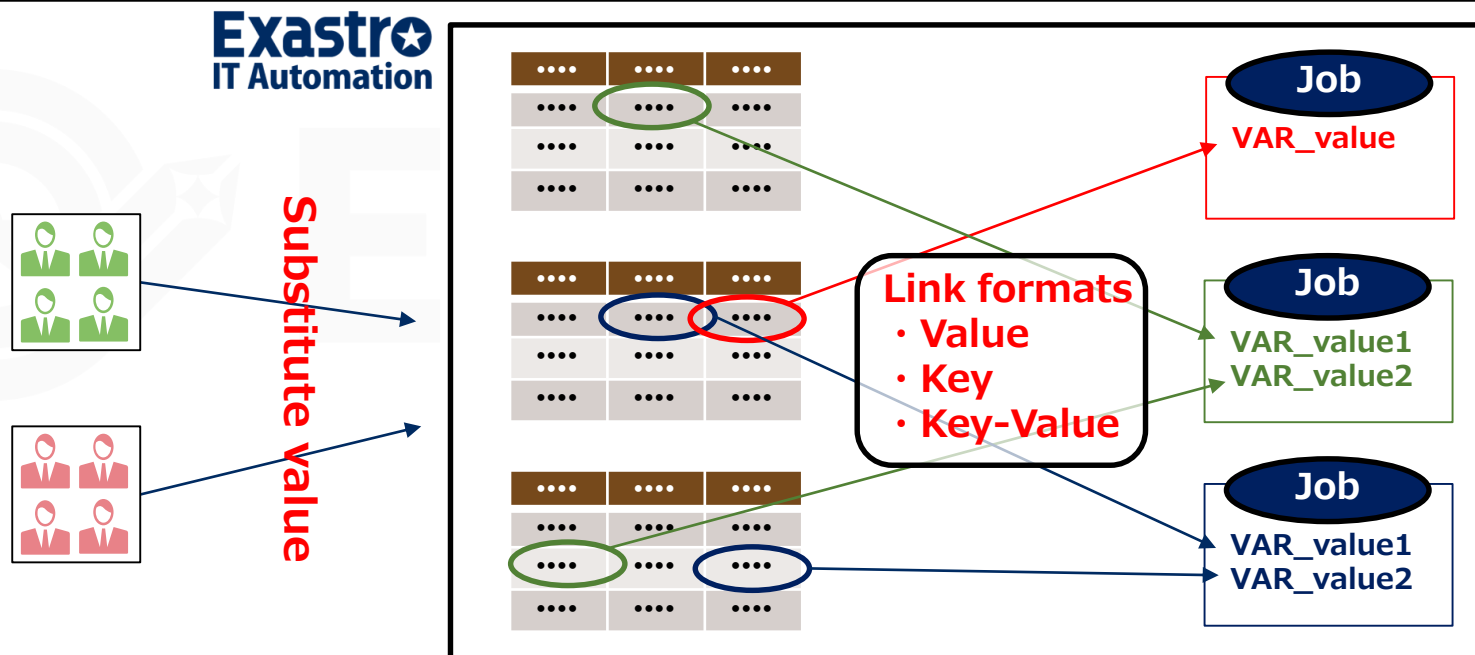
## Tasks

Link Variable and Specific Value

Run Jobflow (Conductor)

## Task explanation

Use the "Substitute automatic value registration list" function in IT Automation to link the parameter sheet values and the job variables.



**POINT**

- ① How to use Value-types
- ② How to use Key-types
- ③ How to use Key-Value types

Check  
next  
page

# Step 3 : Linking Central management and automatic execution

## Tasks

Link Variable and Specific Value

Run Jobflow (Conductor)

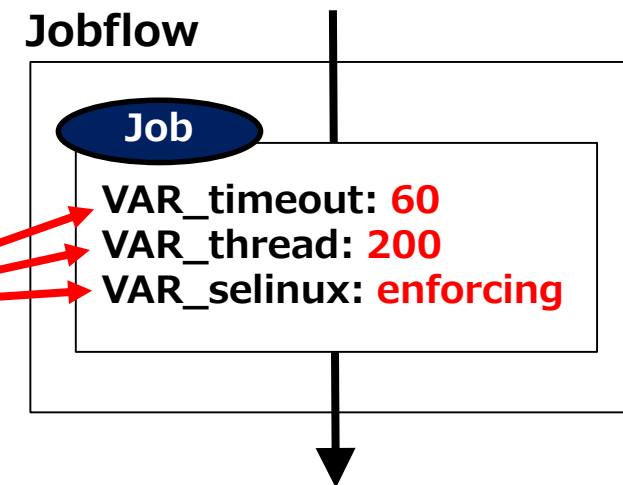
**POINT**

## ① How to use Value-types

Value type is a basic type and links the values inside the chart to the variables. It can be used for many things, such as for system settings and command line arguments.

The following illustrates how variables are linked to each of the server type settings.

Host name	Time out	Threads	SELinux
web1	60	200	enforcing
web2	60	200	enforcing
db-server	30	50	permissive



In the example above, each value in "web2" is linked with the job variables.

# Step 3 : Linking Central management and automatic execution

## Tasks

Link Variable and Specific Value

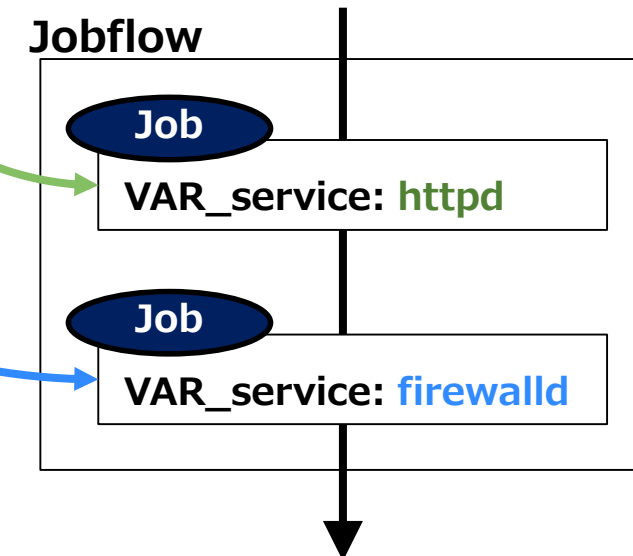
Run Jobflow (Conductor)

**POINT**

## ② How to use Key-types

Key type is used to tie table column names to variables. It is mainly used as a flag. The following shows an example on how variables are linked to running services on a server.

Host name	systemctl Service name		
	httpd	mariadb	firewalld
web1	yes		yes
web2	yes		yes
db-server		yes	yes



In the example above, "Web2" has the columns, "httpd" and "firewalld" set to "yes", so the column names will be linked to the values of the variables and then execute the job.

# Step 3 : Linking Central management and automatic execution

## Tasks

Link Variable and Specific Value

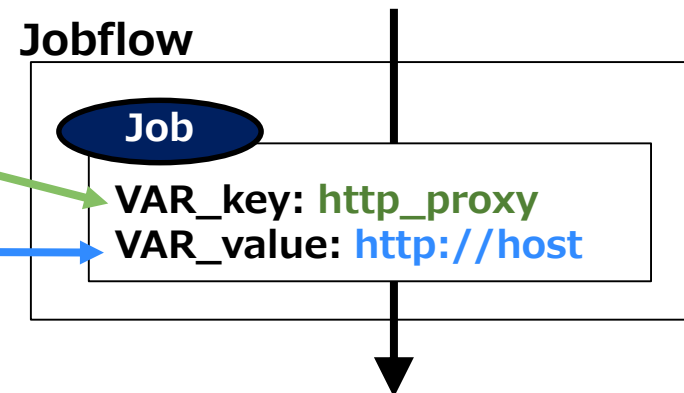
Run Jobflow (Conductor)

**POINT**

## ③ How to use Key-Value types

Key-Value types can be used to tie both the key and value to a variable. The following example shows how to set environment variables on the server using the Environment variable definition table.

Host name	PATH	http_proxy
web1	/bin:/usr/bin	http://host
web2	/bin:/usr/bin	http://host
db-server	/bin:/sbin	http://proxy



In the example above, the column name is the environment name.

Both the environment variable name, "http\_proxy", and its value, "http://host" are linked to the variable.

# Step 3 : Linking Central management and automatic execution

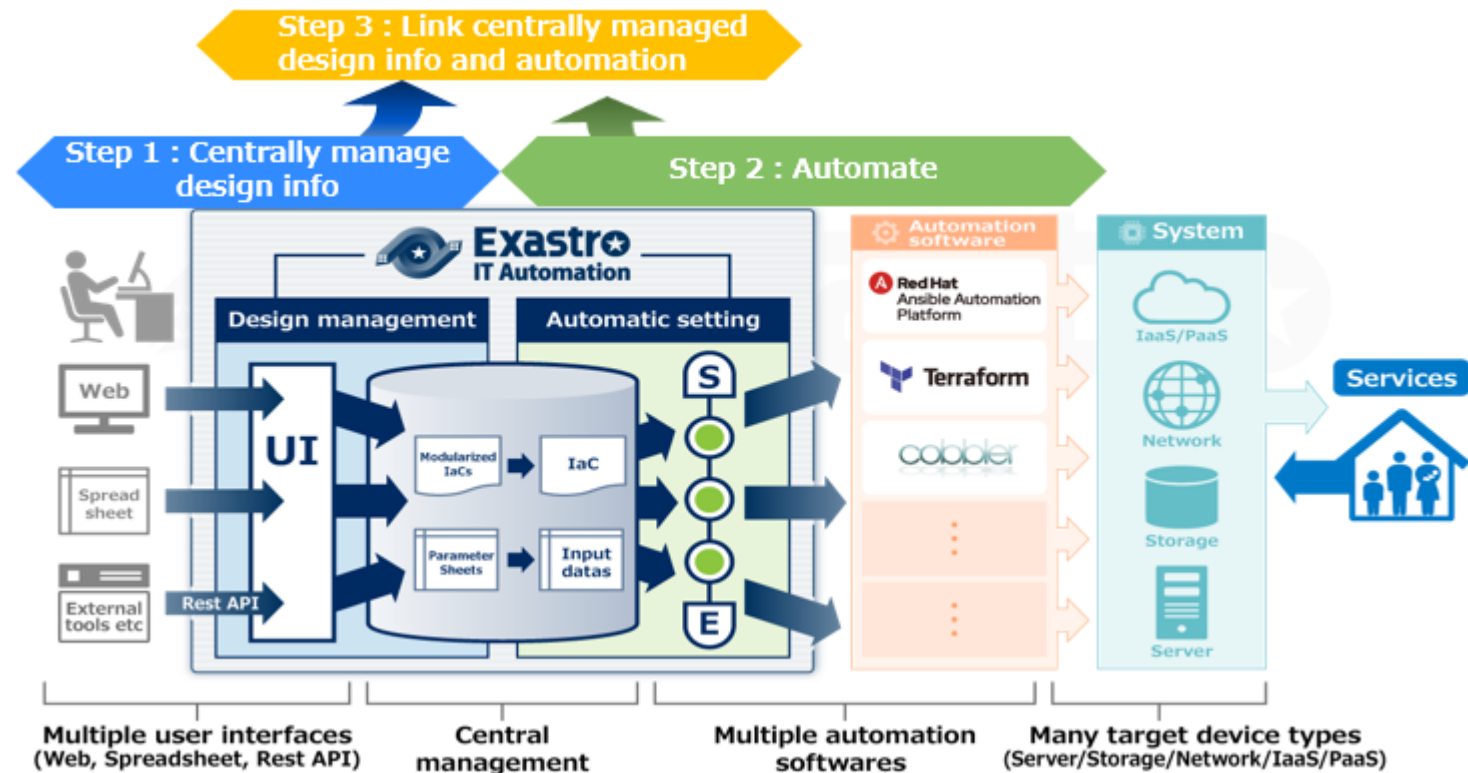
## Tasks

Link Variable and Specific Value

Run Jobflow (Conductor)

## Task explanation

Link Jobflow and Operation and automatically execute the operation. Users can create systems by using these two actions: Edit parameters → Execute.





- Implementing automated SI  
Effects and Estimations  
Post-Automation Process changes and results.

- Implementing automated SI  
Effects and Estimations  
Post-Automation Process changes and results.

# Estimate the effects of the operation (repost)

Estimate the effects of the operations and arrange them by priority.

Once we know the effects, we can prioritize the tasks and decide whether to automate them or not. Estimated effects includes the number of times the operation is used per year, the number of target devices and the number of man-hours per project.

Operation	Times used	Number of devices	Man-hour per worker	Man-hour	Priority	Remarks
OS settings	50	50	10H	5H	High	Requires 2 persons
Distribute Hosts files	200	50	1H	0.5H	Medium	Updates 4 times a year
Implement monitor agent	30	30	5H	5H	Low	
Update Web contents	600	5	1H	1H	High	Updates 10 times a month
Summarize Access log	60	5	2H	2H	Low	Executed at the end of the month

If the number isn't a quantitative number, it is possible to sort them by "Large", "Medium", or "Small". The following is an example of an organized list of operations with priority.

# Case: Constructing Network Device(1/2)

## Overview

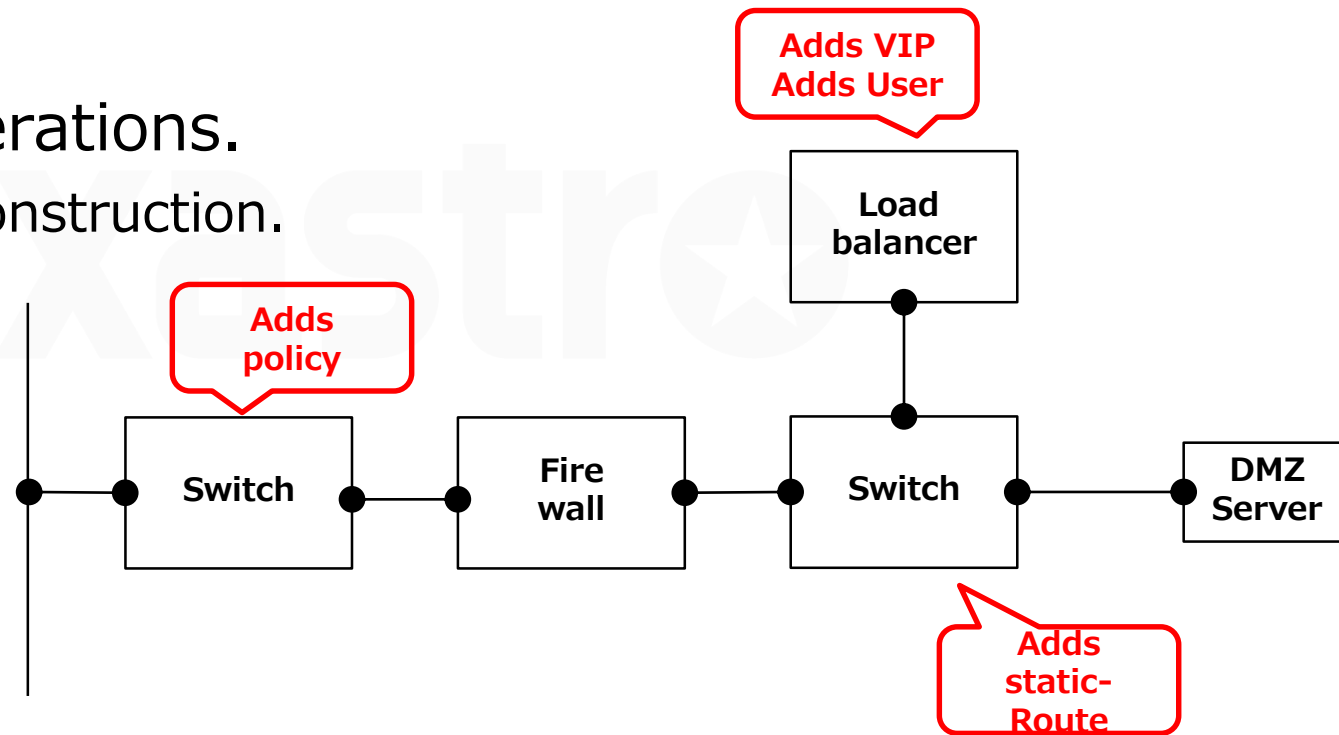
- Adding more network devices in a carrier type system
- Automate the operations of adding virtual IP and compare the operational costs of with and without automation.

## Construction of the automated operations.

- Refer to the picture on the left for the construction.
- Total of 30 network devices

## Automation construction and tasks

- Add Virtual IP and Member to Load balancer.
- Add policy to firewall
- Add static-route to switch.



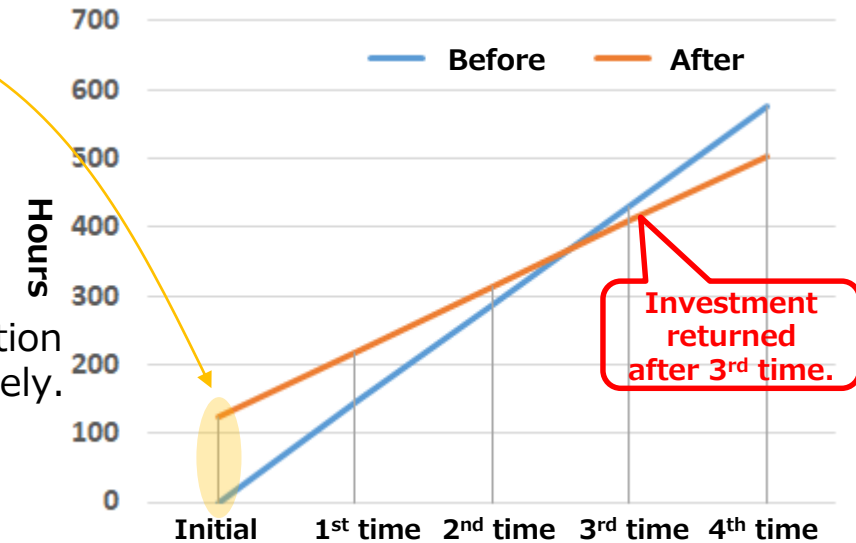
# Case: Constructing Network Device(2/2)

Increase/Decrease in man-hours before and after automation + added work.

		Defining	Basic Design	Detailed Design	Operation design	Production	Evaluation		Total
Before	Hours(Per worker)	20.1	22.4	11.2	0	19.7	12	58.4	143.8
After	Hours(Per worker)	28.7	20.6	20.3	0	12.1	4	9.5	95.2
	Increase/Decrease(%)	(↑ 43%)	(↓ 8%)	(↑ 81%)	-----	(↓ 39%)	(↓ 67%)	(↓ 84%)	(↓ 34%)
	Added work	Consider Automation		Register CMDB		Run Jobflow			

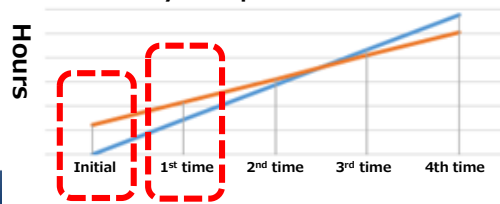
Return on Investment Concept.

- Man-hours used for Automation (Initial) : 123.4H
  - Step 1 : 44.7H    Step 2 : 63.5H    Step 3 : 15.2H
- Hours before Automation : 143.8H ⇒ After Automation : 95.2H
  - The number of man hours is reduced by 34%. Additionally, the investment returns profit after the **Third time** (including the Initial stage)
- Depending on the case, preparation for automation and implementing the automation may be done separately or at the same time. In this case, they were done separately.

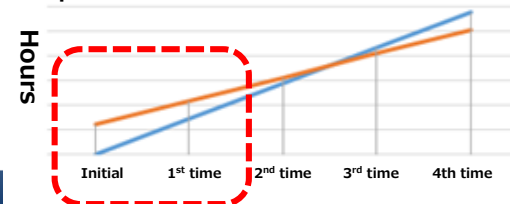


Graph of Man-hours (costs)

Individually implemented



Implemented at the same time



- Implementing automated SI  
Effects and Estimations  
Post-Automation Process changes and results.

# Defining Requirements

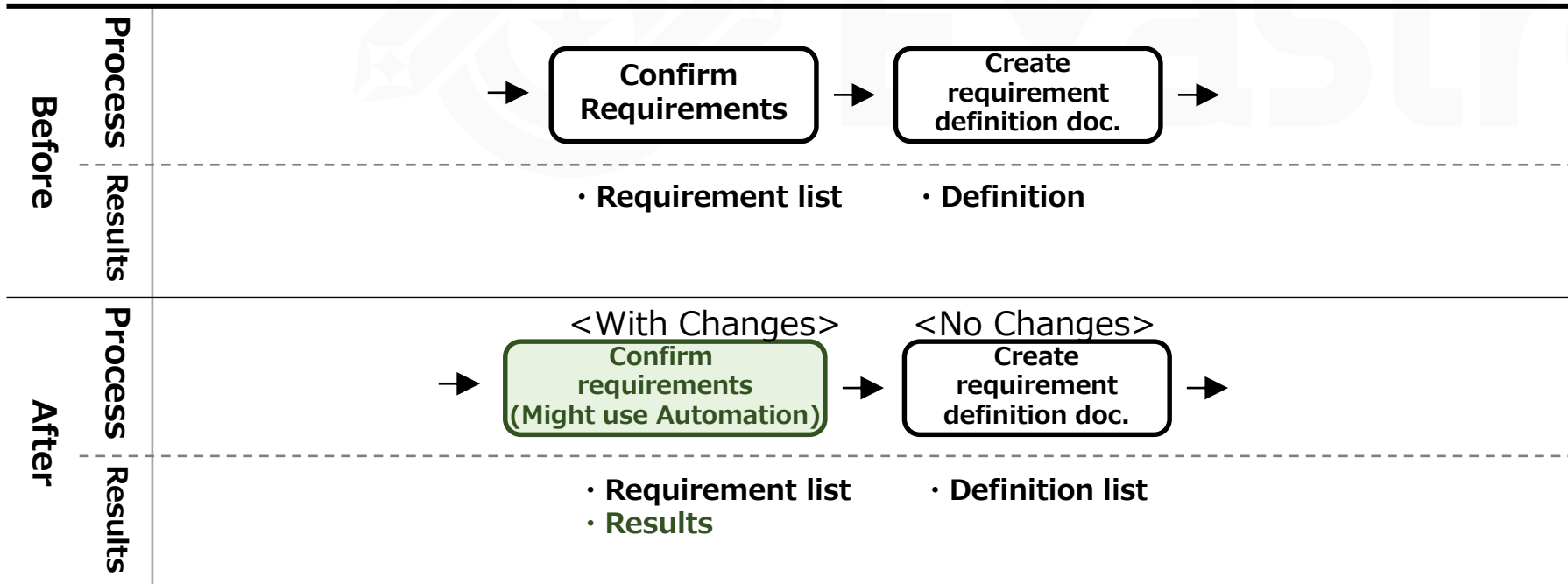
## Changes in QCD per phase

Legend: 😊 No changes   😄 Better   😬 Might have additional work

	Defining			Design			Det. Design			Op. Design			Production			Test			Release					
	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D			
Before	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊
After	😊	😬	😬	😊	😊	😊	😄	😄	😄	😊	😊	😊	😄	😄	😄	😊	😊	😊	😄	😄	😄	😊	😊	😊

## Product and Process changes

Legend: No changes (Work)   With changes (Work)   Add (Work)   Delete (Work)



## Explanation

At the defining stage, the scope of where Automation should be applied, etc. needs to be discussed and agreed upon. Therefore, C and D will increase.

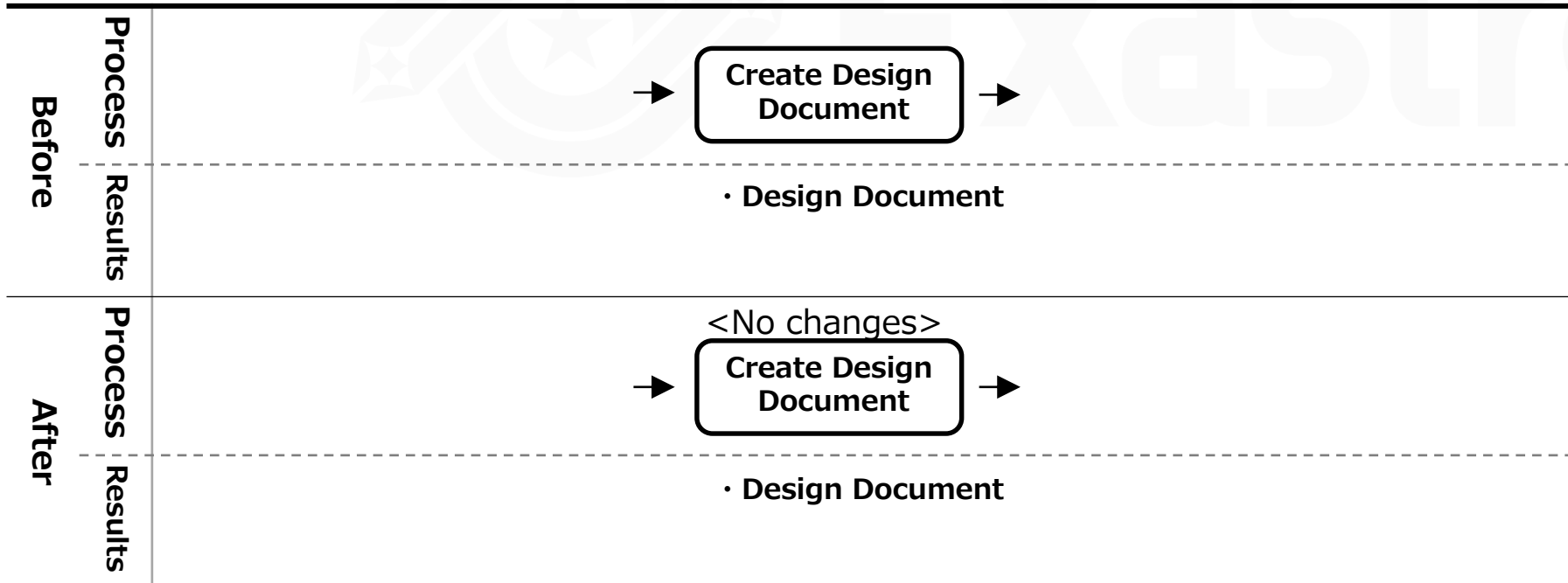
## Changes in QCD per phase

Legend: 😊 No changes   😄 Better   😬 Might have additional work

	Defining			Design			Det.Design			Op. Design			Production			Test			Release					
	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D			
Before	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊
After	😊	😬	😬	😊	😊	😊	😄	😄	😄	😊	😊	😊	😄	😄	😄	😊	😊	😊	😄	😄	😄	😊	😊	😊

## Product and Process changes

Legend: No changes (grey box)   With changes (green box)   Add (red box)   Delete (white box)



## Explanation

Since the contents that are going to get incorporated into the Design phase already is decided in the preparation phase, there is no work to be added here.



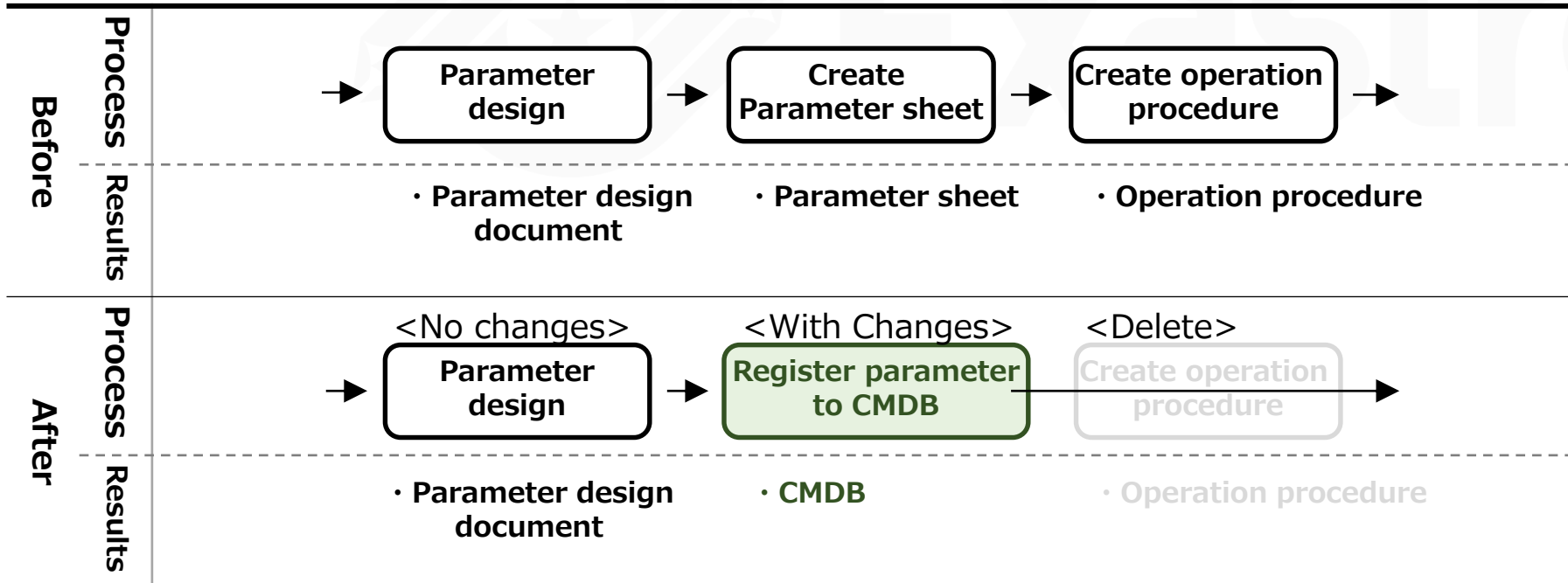
## Changes in QCD per phase

Legend: 😊 No changes   😄 Better   🤔 Might have additional work

	Defining			Design			Det.Design			Op. Design			Production			Test			Release		
	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D
Before	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊
After	😊	🤔	🤔	😊	😊	😊	😄	😄	😄	😊	😊	😊	😄	😄	😄	😊	😊	😊	😄	😄	😄

## Product and Process changes

Legend: No changes Work   With changes Work   Add Work   Delete Work



## Explanation

Parameters created in the parameter design will be registered to the CMDB. This will formalize parameters and help eliminate ambiguity, improving Q.

Additionally, the operation procedures, such as the order of application of parameters, will be replaced by the job flow created in the early preparation stage. As a result, creating operation procedures will be deleted. This will improve both C and D

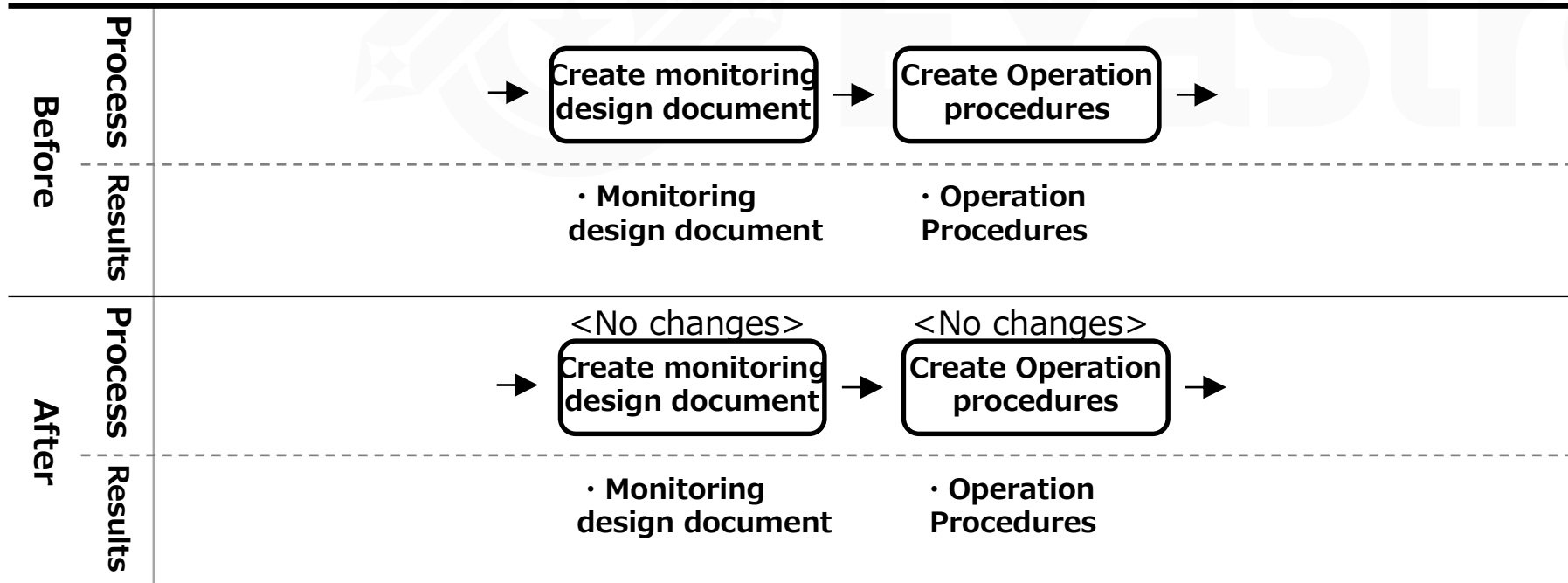
## Changes in QCD per phase

Legend: 😊 No changes   😄 Better   😬 Might have additional work

	Defining			Design			Det.Design			Op. Design			Production			Test			Release					
	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D			
Before	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊
After	😊	😬	😬	😊	😊	😊	😄	😄	😄	😊	😊	😊	😄	😄	😄	😊	😊	😊	😄	😄	😄	😄	😄	😄

## Product and Process changes

Legend: No changes (Work)   With changes (Work)   Add (Work)   Delete (Work)



## Explanation

Since this section focuses on automating construction, automating the operations is not taken into consideration.

When operational automation is implemented, the process and QCD will most likely change.

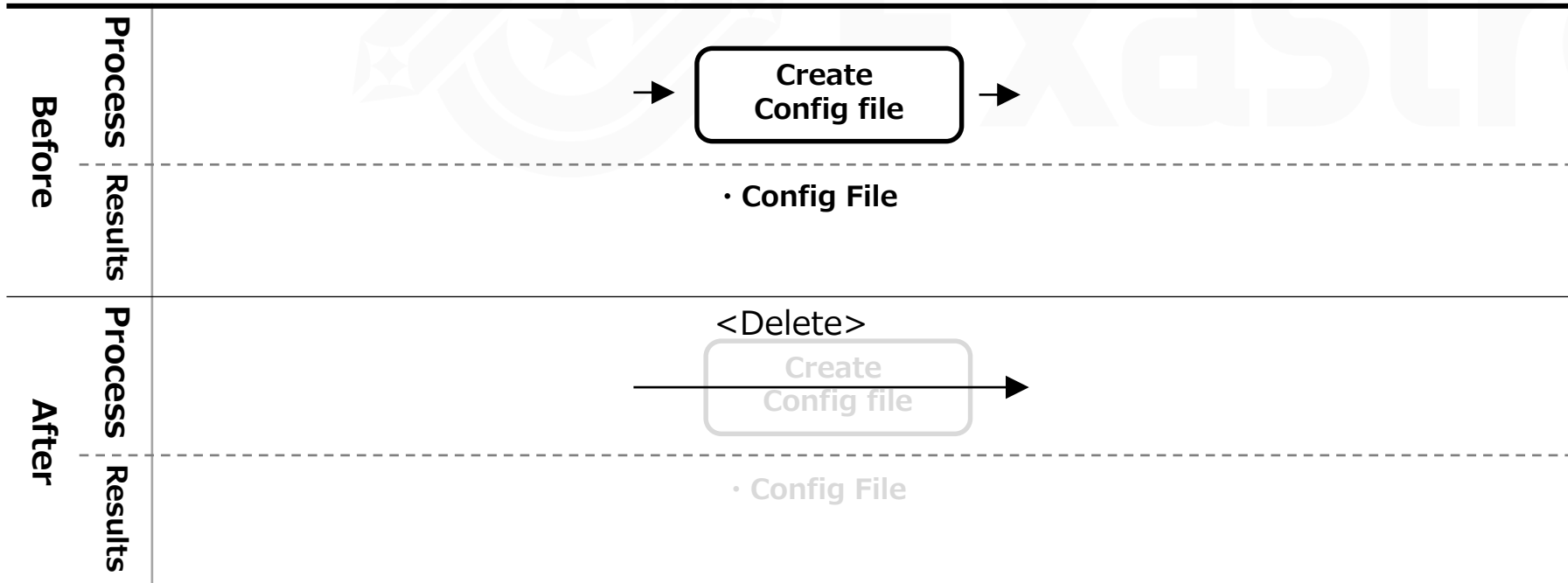
## Changes in QCD per phase

Legend: 😊 No changes   😄 Better   😬 Might have additional work

	Defining			Design			Det.Design			Op. Design			Production			Test			Release					
	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D			
Before	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊
After	😊	😬	😬	😊	😊	😊	😄	😄	😄	😊	😊	😊	😄	😄	😄	😊	😊	😊	😄	😄	😄	😄	😄	😄

## Product and Process changes

Legend : No changes Work   With changes Work   Add Work   De-lete Work



## Explanation

The configuration file is created based on the Detailed design. It is automatically generated from IaC and CMDB, so the tasks of creating config files is deleted.

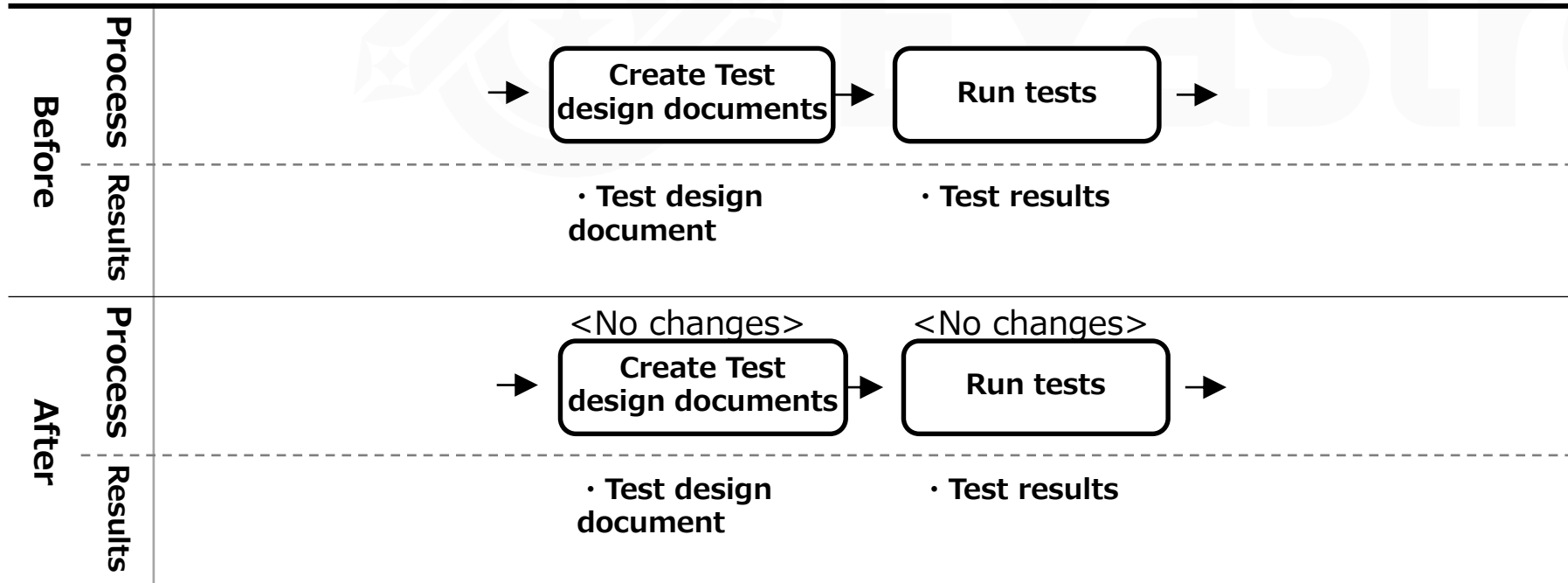
## Changes in QCD per phase

Legend: 😊 No changes   😄 Better   😬 Might have additional work

	Defining			Design			Det.Design			Op. Design			Production			Test			Release					
	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D			
Before	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊
After	😊	😬	😬	😊	😊	😊	😄	😄	😄	😊	😊	😊	😄	😄	😄	😊	😊	😊	😊	😊	😊	😄	😄	😄

## Product and Process changes

Legend: No changes (Work)   With changes (Work)   Add (Work)   Delete (Work)



## Explanation

Again, this time, we're focusing on automating the construction of a system. Therefore, the test itself is not getting automated.

Similar to the production phase, the QCD/process will change if the test phase is automated.

## Changes in QCD per phase

Legend: 😊 No changes   😄 Better   😬 Might have additional work

	Defining			Design			Det.Design			Op. Design			Production			Test			Release					
	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D	Q	C	D			
Before	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊	😊
After	😊	😬	😬	😊	😊	😊	😄	😄	😄	😊	😊	😊	😄	😄	😄	😊	😊	😊	😄	😄	😄	😄	😄	😄

## Explanation

The main task is to run the job flow created in the Detailed Design phase.

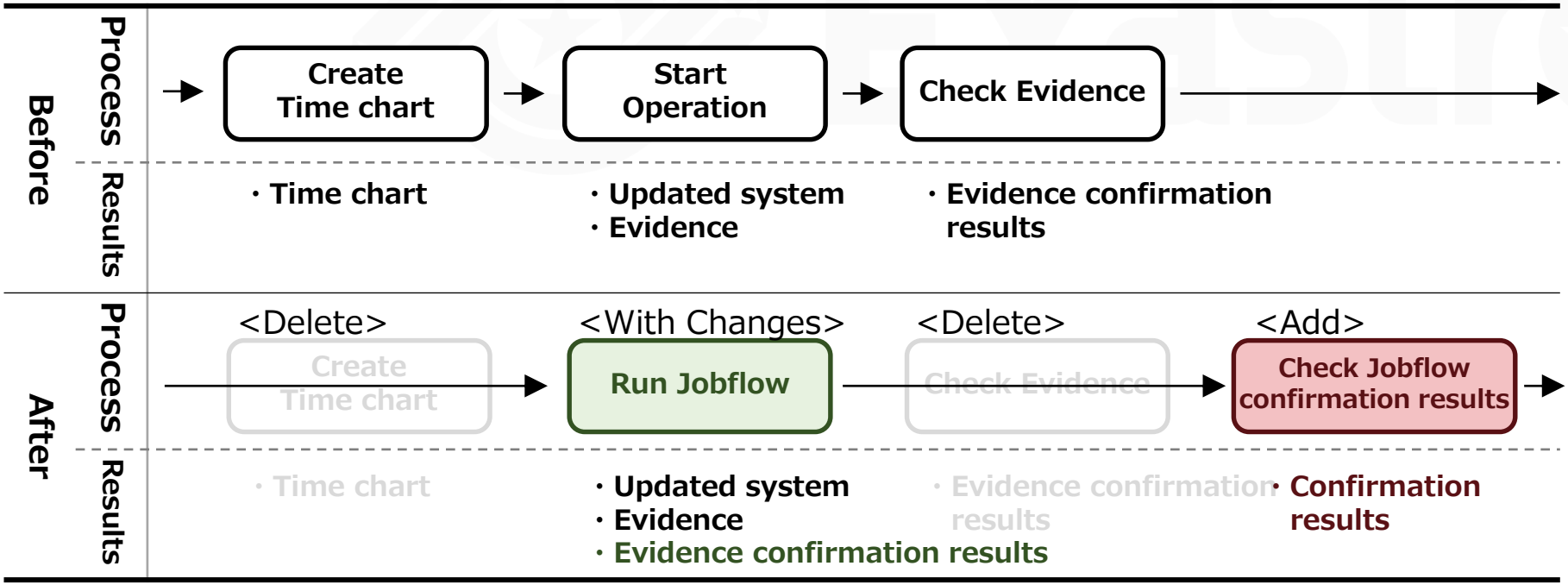
Since the time chart is replaced by the Jobflow, it will be deleted.

Since the evidence is checked in the Jobflow, the evidence check task will also be deleted.

Therefore, execution of the job

## Product and Process changes

Legend: No changes (grey box)   With changes (green box)   Add (red box)   Delete (grey box)



# Summary



By following step 1-3, we can automate system operation/construction. Additionally, by changing the process, we can improve the efficiency of the automation.

**TO-BE**

**Automated system  
construction/operation**

Preparing for Automation (Step 1、 Step 2、 Step 3)



Implementing Automated SI(Changes to the  
process and results )

**AS-IS**

**Manual system  
construction/operation**



**Exastro**